# **Bethel Elementary School**

111 Bethel School Road Simpsonville, SC 29681



Nerissa Lewis, Principal

The School District of Greenville County

Dr. Burke Royster, Superintendent

Action Plan 2018-2019 through 2022-2023

#### SCHOOL RENEWAL PLAN COVER PAGE

#### SCHOOL NAME: Bethel Elementary School

#### SCHOOL RENEWAL PLAN FOR YEARS 2018-19 through 2022-2023 (five years)

#### SCHOOL RENEWAL ANNUAL UPDATE FOR 2018-2019 (one year)

#### **Required Signature Page**

The school renewal plan, or annual update, includes elements required by the Early Childhood Development and Academic Assistance Act of 1993 (Act 135) (S.C. Code Ann. §59-139-10 *et seq.* (Supp. 2004)), the Education Accountability Act of 1998 (EAA) (S.C. Code Ann. §59-18-1300 *et seq.* (Supp. 2004)), and SBE Regulation 43-261. The signatures of the chairperson of the board of trustees, the superintendent, the principal, and the chairperson of the School Improvement Council, and the School Read to Succeed Literacy Leadership team lead are affirmation of active participation of key stakeholders and alignment with Act 135 and EAA requirements.

#### **Assurances for the School Renewal Plans**

The assurance pages following this page have been completed and the district superintendent's and school principal's signature below attests that the school/district complies with all applicable assurances requirements including ACT 135 assurance pages.

#### SUPERINTENDENT

Dr. W. Burke Royster		
PRINTED NAME	SIGNATURE	DATE

#### PRINCIPAL

Nerissa Q. Lewis		
PRINTED NAME	SIGNATURE	DATE

#### CHAIRPERSON, BOARD OF TRUSTEES

Mr. Charles J. Saylors		
PRINTED NAME	SIGNATURE	DATE

#### CHAIRPERSON, SCHOOL IMPROVEMENT COUNCIL

Amanda James		
PRINTED NAME	SIGNATURE	DATE

#### SCHOOL READ TO SUCCEED LITERACY LEADERSHIP TEAM LEAD

Mary Heaton		
PRINTED NAME	SIGNATURE	DATE

SCHOOL ADDRESS: 111 Bethel School Road Simpsonville, SC 29681 SCHOOL TELEPHONE: (864) 355-4100 PRINCIPAL E-MAIL ADDRESS: nqlewis@greenville.k12.sc.us

Position	<u>Name</u>
Principal	Nerissa Lewis
Teacher	Chelsea Stewart
Parent/Guardian	Kelli Pellerin
Community Member	Alfred Johnson
Paraprofessional	Kristine Lynch
School Improvement Council Member	Dana Glenn
Read to Succeed Reading Coach	Mary Heaton
School Read to Succeed Literacy Leadership Team Lead	Mary Heaton
School Read to Succeed Literacy Leadership Team Member	Katie Saunders

OTHERS (May include school board members, district or school administrators, students, PTO members, agency representatives, university partners, Head Start representatives, First Step representatives, etc.)

\*\* Must include the School Literacy Leadership Team for Read to Succeed

<mark>Yes</mark>	Academic Assistance, PreK–3
No N/A	The school makes special efforts to assist children in PreK-3 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).
<mark>Yes</mark> No N/A	Academic Assistance, Grades 4–12 The school makes special efforts to assist children in grades 4–12 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).
Yes No N/A	<b>Parent Involvement</b> The school encourages and assists parents in becoming more involved in their children's education. Some examples of parental involvement initiatives include making special efforts to meet with parents at times more convenient for them; providing parents with their child's individual test results and an interpretation of the results; providing parents with information on the district's curriculum and assessment program; providing frequent, two way communication between home and school; providing parents an opportunity to participate or decision making groups; designating space in schools for parents to access educationa resource materials; including parent involvement expectations as part of the principal's and superintendent's evaluations; and providing parents with information pertaining to expectations held for them by the school system, such as ensuring attendance and punctuality of their children.
<b>Yes</b> No N/A	<b>Staff Development</b> The school provides staff development training for teachers and administrators in the teaching techniques and strategies needed to implement the school/district plan for the improvement of student academic performance. The staff development program reflects requirements of Act 135, the EAA, and the National Staff Development Council's revised Standards for Staff Development.
<mark>Yes</mark> No N/A	<b>Technology</b> The school integrates technology into professional development, curriculum development, and classroom instruction to improve teaching and learning.
<mark>Yes</mark> No N/A	<b>Innovation</b> The school uses innovation funds for innovative activities to improve student learning and accelerate the performance of all students.
<mark>Yes</mark> No N/A	<b>Collaboration</b> The school (regardless of the grades served) collaborates with health and human services agencies (e.g., county health departments, social services departments, mental health departments, First Steps, and the family court system).
<b>Yes</b> No N/A	<b>Developmental Screening</b> The school ensures that the young child receives all services necessary for growth and development. Instruments are used to assess physical, social, emotional, linguistic, and cognitive developmental levels. This program normally is appropriate at primary and elementary schools, although screening efforts could take place at any location.
Yes No <mark>N/A</mark>	Half-Day Child Development The school provides half-day child development programs for <b>four-year-olds</b> (some districts fund full-day programs). The programs usually function at primary and elementary schools. However, they may be housed at locations with other grade levels or completely separate from schools.

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<mark>Yes</mark> No	<b>Developmentally Appropriate Curriculum for PreK–3</b> The school ensures that the scope and sequence of the curriculum for PreK–3 are appropriate
N/A	for the maturation levels of students. Instructional practices accommodate individual differences in maturation level and take into account the student's social and cultural context.
Yes No N/A	<b>Parenting and Family Literacy</b> The school provides a four component program that integrates all of the following activities: interactive literacy activities between parents and their children (Interactive Literacy Activities); training for parents regarding how to be the primary teachers for their children and how to be full partners in the education of their children (parenting skills for adults, parent education); parent literacy training that leads to economic self-sufficiency (adult education); and an age-appropriate education). Family Literacy is not grade specific, but is generally most appropriate for parents of children at the primary and elementary school levels and below as well as for secondary school students who are parents. Family Literacy program goals are to strengthen parental involvement in the learning process of preschool children; to offer parents special opportunities to improve their literacy skills and education; to provide parents a chance to recover from dropping out of school; and to identify potential developmental delays in preschool children by offering developmental screening.
<mark>Yes</mark> No N/A	<b>Recruitment</b> The district makes special and intensive efforts to <b>recruit</b> and <b>give priority</b> to serving those parents or guardians of children, ages birth through five years, who are considered at-risk of school failure. "At-risk children are defined as those whose school readiness is jeopardized by any of, but not limited to, the following personal or family situation(s): parent without a high school graduation or equivalency, poverty, limited English proficiency, significant developmental delays, instability or inadequate basic capacity within the home and/or family, poor health (physical, mental, emotional) and/or child abuse and neglect.
<mark>Yes</mark> No N/A	<b>Coordination of Act 135 Initiatives with Other Federal, State, and District Programs</b> The district ensures as much program effectiveness as possible by developing a district- wide/school-wide coordinated effort among all programs and funding. Act 135 initiatives are coordinated with programs such as Head Start, First Steps, Title I, and programs for students with disabilities.

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### Introduction

The Bethel Elementary School self-study was conducted to evaluate our strengths and weaknesses in order to develop goals and strategies. The portfolio provides our school with an ongoing means for self-assessment, communication, continuous improvement, and accountability. The staff was organized into committees to complete the self-assessment and to determine strategies for improvement. Parent groups, such as PTA Board and School Improvement Council, provided input regarding the school improvement plan.

Committee 1 (Math/Technology)	Committee 2 (ELA)
Executive Summary	Executive Summary
Janet Herrea-Gantt (5th) Anna Abbott (5th) Susan Arnold (2nd) Erica Martin (K5) Shalonda Blakeney (Instructional Technology) Kathi Peer (Special Education) Rosie Overby (1st) Melissa Bahia (3rd) Jennifer Reynolds (4th) Sherri Jackson (Challenge)	Mary Heaton* (Literacy Coach) Chelsea Stewart* (1st) Jill Tyner (Media Specialist) Kim Brice (Instructional Coach Abby Aguirre (4th) Penny Spell-Knight (3rd) Farrah Stephen (Kindergarten) Sierra Owens (1st) Erin Jenkins (5th) Diana Dailey (Music) Nerissa Lewis (Principal) Kim Pruette (2nd) Katie Saunders (Multiage - 1st/2nd) Linda Manley (5th) Madelina Delgado (ESOL) Krista Hall (Kindergarten) Jeanette Burdette (Reading Interventionist) Christie Evatt (Special Education)
Committee 3 (Social Studies)	Committee 4 (Science)
School Profile	Executive Summary
Nick King (4th) Melissa Stallcup (3rd) Teri Hyer (3rd) Wanda Lumsden (2nd) Vicki Williams (1st) Sara Beth Gilbert (K5) Tainaka Seabrook (1st) Hope Edlin (5th) Erin Jenkins (4th) Rebecca Poole (Special Education) Susan Skelton (Assistant Principal)	Moriah Mullen* (5th) Joe Whitham (PE) Laura Arabea (1st) Hannah Coleman (Kindergarten) Wendy Rodgers (4th) Patti Ellis (2nd) Emily Briggs (5th) Carol Lynn McCuen (Assistant Principal) Leslie Cribb (3rd) Holly Betsill (3rd)

### **Executive Summary**

Central to everything we do is the belief that all children are capable of learning. High expectations challenge students to reach their greatest potential. We not only emphasize academic achievements, but also the importance of outstanding character and personal responsibility. Our daily goal is to facilitate our students' life-long journey to become responsible, caring individuals. Through the use of Continuous Quality Improvement, our students learn valuable problem solving techniques, enabling them to become productive citizens beyond the walls of our school.

Students benefit from a nurturing environment that addresses their social and emotional needs while encouraging them to take an active part in a variety of school activities. Numerous clubs and school events are available in which students can participate, fostering school pride within a community of learners. Each year a school-wide theme promotes cohesiveness within our school family. This theme is woven into curricular experiences, visuals throughout the building, and school-wide events. A safari school theme accented the school environment throughout the year encouraging students, families, and staff to join together for "Our Wild World of Learning".

#### Needs Assessment Summary for Student Achievement

- 50.6% of students in grades 3-5 scored meets or exceeds in english language arts on the SCREADY assessment
- 60.7% of students in grades 3-5 scored meets or exceeds in math on the SCREADY assessment
- 59.1% of students in grades 4 scored meets or exceeds in science on the SCPASS assessment
- 85% of students in grades 5 scored met or exemplary in social studies on the SCPASS assessment

#### Needs Assessment Summary for Teacher and Administrator Quality

The faculty is structured into teams and committees to involve all staff in decision making. These groups/committees are as follows:

- Administrative Team
  - Consists of the principal, assistant principals, instructional coach, and instructional technology specialist.
  - Reviews grade level minutes, information shared from the central office, lesson plans, student achievement, teacher evaluations, and school activities and events
  - Discusses instructional and operational issues to be addressed with grade level leaders, PTA, and SIC
- Faculty Council
  - Consists of the administrative team, grade level leaders, including special education, related arts, multiage, and guidance/speech
  - Discusses instructional and operational aspects of the school
  - Disseminates information to grade level teams
- Grade Level Teams
  - Consists of the team leader and teachers from the grade level

- Collaborates to create lesson plans
- Shares best practices
- Records minutes to be shared with the administrative team
- Curriculum Committees (ELA, Math/Technology, Science/Health and Social Studies)
  - Consists of curriculum committee chairperson, administrator, and teachers from each grade level
  - Disseminates information received from the district Academic Specialists
  - Discusses articles pertaining to their content area
  - Shares best practices related to the curriculum content area
  - Plans school wide, content-area focused activities (i.e. Veterans Day, Black History Month, American Education Week, and Red Ribbon Week)

#### Needs Assessment Summary for School Climate

As visitors approach our school, they observe an attractive exterior, adorned with freshly planted flowers, seasonal wreaths and flags. The lobby is welcoming and comfortable. A bulletin board outside the front office displays student work from a different grade level each month. Students, teachers and parents spend each day in an inviting facility where there is space to provide instruction and encourage learning. Developmentally appropriate classrooms support daily instruction. The administration outlines expectations and provides regular feedback to staff regarding classroom environment. Quality student work labeled with title and standard is attractively displayed in the hallways, and the class mission statement is posted by each door. Eye-catching murals decorate the walls throughout the building. A local artist painted inviting outdoor scenes in our cafeteria to create a warm, friendly environment. Playground equipment is inspected regularly to comply with safety codes. Students, staff, and the community use the paved walking track to improve physical fitness. A butterfly garden provides additional opportunities to enhance instruction. Sun shades provide an area out of the sun for students and teachers to enjoy.

Our maintenance staff, including one plant engineer and four custodians, maintains our appealing building and grounds. This staff takes pride in keeping the building clean and all equipment in working order. Maintenance of the school grounds and landscaping are included in custodial duties. Inspection results from energy audits are provided to the staff to create an awareness of energy saving efforts. To further ensure all issues are addressed, we use custodial inspections and survey results on the overall cleanliness of the school to make necessary modifications and improvements. The custodial staff, as well as school personnel, immediately reports all safety concerns, both inside and outside the building. Our well maintained facility enables us to provide a safe learning environment for students and staff.

Our school utilizes the district Crisis Response Plan as well as daily operating plans to ensure the safety and well-being of students and staff. Evacuation maps are clearly posted in each room. Fire, lockdown, tornado, earthquake, and bus evacuation drills are held on a regular basis. Procedures are emphasized during classroom instruction on topics such as fire, bus, drug, personal, home and playground safety. Our school has several communication devices which contribute to a safe environment. For constant access, the administration, custodial and office personnel use two-way radios. A telephone is available in each room as well as a two-way intercom system with an emergency call button. Security measures are used to ensure safety in our facility daily. A zoned officer from the Mauldin Police Department patrols the school campus on a regular basis. Signs on all exterior doors instruct visitors to report to the main office, where they are required to sign in and out through Simple Track, and receive a visitor's badge indicating a reason for the visit. Safety is assured with time-stamped video cameras, fire and motion detectors, security alarms, a weather radio, and a two-way radio linked directly to security at the central office. Establishing a safe, secure environment for our students and staff is a priority. As a result of our continued efforts, our school has continued to receive the Safe Schools Award.

### Needs Assessment: Building a Framework to Support the Culture Required for Student Centered Learning

The student centered learning framework focuses on the following areas of school improvement:

- Culture
- Data Driven Decision Making
- Professional Learning
- Leadership
- Curriculum and Instruction

We recently participated in the student centered training provided by our district. Teachers were given an opportunity to complete a survey evaluating current practices in our school. Survey results are listed below:

#### Strengths (Areas in which the majority of the staff rated 5 or higher on a linear scale):

- Opportunities for teachers to collaborate (grade level team meetings, vertical teams, faculty leadership team, and data teams)
- Collaboratively agreed upon curriculum that focuses on what students are expected to learn.
- Collaboratively developed assessments

#### Next Steps:

- Continue to provide time for teachers to discuss common assessment results and instructional strategies during the school day (Data Team / Grade Level Meetings, etc.).
- Provide more opportunities for teachers to collaborate during the school day.
- Utilize vertical teams to improve across grade level curriculum planning.
- Celebrate teachers and students throughout the school year that recognize accomplishments (behavior and academic).

#### School Challenges

- Meeting the needs of our diverse population of students this includes both academic and behavioral
- Closing the Achievement Gap between our subgroups (see table below put page number)
- Implementation of Balanced Literacy
- Implementation of personalized devices and technology integration

#### **School Awards and Accomplishments**

- 2018 SC PTA Outstanding Support Staff of the Year Finalist, Candy Lotowicz
- 2018 GCS Employee Spotlight Award Winner, Kim Lancaster, K5 Aide
- 2017 GCS Staff Member of the Year, Kim Brice, Instructional Coach
- 2016 National Blue Ribbon School of Excellence
- 2016 Palmetto Gold Award
- 2016-2017 Greenville County School's Teacher of the Year, Katie Saunders
- 2015-2016 American Heart Association Gold Fit-Friendly Worksite
- 2015-2016 Energy Star Rated Facility
- 2014-2015 National Beta Club School of Distinction
- 2014-2015 God's Pantry Certificate of Excellence and Appreciation
- 2014-2015 LiveWell Greenville Out of School Time Silver Award Winner (EDP)
- 2014-2015 SC PTA Award of Excellence in Membership Promotion

### **School Profile**

#### **School Community**

Bethel Elementary School was established between 1801 and 1810; the original school was housed in a one-room log building. In 1916, a two-room school replaced the original building, and the deed was transferred to the Board of Trustees. The school was built on its present site in 1964 to educate 477 students. Today, the school sits in the heart of the fastest growing region of South Carolina. Cornfields have given way to housing developments, country roads to highways. The tiny sand-colored school was enlarged to three times its original size in a \$6 million expansion in 1995. In 2015, we proudly celebrated our 50th Anniversary.

Currently, our school is one of nearly 100 schools in the county. We are located in a growing suburb in the Upstate. Our reputation of providing a quality education, caring faculty, and outstanding student achievement is a reflection of the high expectations of our stakeholders. Parents and community value education as evidenced by PTA membership and dedicated volunteers.

Students benefit from a nurturing environment which addresses their social and emotional needs while encouraging them to take an active part in a variety of school activities. Each year a school-wide theme promotes cohesiveness within our school family. This theme is woven into curricular experiences, visuals throughout the building, and school-wide events. A safari motif accented the school environment throughout this year welcoming students, families, and staff to embrace "Our Wild World of Learning".

Since 1997, multiage classes have been an innovative option to consider in lieu of a traditional classroom setting. Our Primary Multiage consists of first and second graders, while our Intermediate Multiage has third and fourth graders. Thematic projects, STEAM integration, literature circles, and cooperative learning centers are incorporated based on curriculum standards.

Early identification and intervention of struggling students are critical components of student success. At the first sign of a struggling student, teachers intervene and develop strategies to assist the student. Intervention may include a change in delivery method to meet the student's learning style or additional remediation activities. Students are served through our Response to Intervention (RtI) and special education programs.

The Extended Day program offers a service to the school community and provides enriching, structured care for children. It is offered to students in all grade levels from 2:30-6:00 on school days. Students are provided homework assistance, recreational activities, snack, arts and crafts, and access to educational technology. While attending the program, students utilize computerized learning programs to impact academic achievement. Special events such as a talent show and outdoor water games are planned throughout the year.

Our counseling staff provides a high level of support services for our students. These services include school-wide character education, parent education, mentoring programs, classroom instruction, and small group and individual counseling. The school counselors conduct monthly classroom guidance lessons that are based on Sean Covey's book, The 7 Habits of Happy Kids. This curriculum teaches children seven principles that focus on social-leadership skills, problem solving, and successful communication. Career Education is integrated into classroom lessons using SCOIS (SC Occupational Information System). Career interest inventories are completed and portfolios are created which expose students to career clusters.

#### Our Leaders

Ms. Nerissa Lewis was named principal at Bethel Elementary in July 2014. She holds a Bachelor's Degree in Elementary Education from Winthrop University and a Master's Degree in Administration and Supervision from Furman University. She is a member of the South Carolina Association of School Administrators (SCASA). Her previous experience includes principal of Mitchell Road Elementary and Baker's Chapel Elementary, assistant principal, administrative assistant, and teacher.

Our intermediate assistant principal, Susan Skelton, has been at Bethel for twenty years. She has a Bachelor's Degree in Elementary Education, a Master's Degree in Curriculum and Instruction, and an Educational Specialist Degree in Elementary/Middle School Administration and Supervision. She has thirty years of experience in education, and fifteen of these have been in administration. She is a member of the South Carolina Association of School Administrators. Ms. Skelton was named Greenville County Schools Assistant School Administrator of the Year in 2011.

Carol Lynn McCuen is our primary assistant principal. She attended Furman University where she studied elementary and special education. Ms. McCuen graduated and began teaching for Greenville County Schools in 1996. She graduated again in June 2005 from Furman with my Masters degree in School Leadership and Administration. She taught elementary aged students for nine years at Lake Forest Elementary, Grove Elementary, and Armstrong Elementary. Ms. McCuen has been an elementary school administrator over the past ten years at Lake Forest, Welcome, and Bethel.

#### Parental and Community Involvement

Our administrators, teachers, and community are involved in the process of gathering data that encourages continuous improvement. Community and parent volunteers are an ever-present source of support. The School Improvement Council (SIC) and Parent Teacher Association (PTA) Board are comprised of community members, parents, teachers, and administrators providing leadership through which many decisions are made that impact the school. Meeting dates are published and open to the public. The SIC assists with developing the school improvement plan, the School Report Card narrative, Report to the Parents, and with identifying strengths and strategies for effective school improvement. School Report Card surveys are administered to students, teachers, and parents to evaluate all aspects of the school program. Results are also used to monitor communication efforts, program effectiveness, and community input.

Several programs support students academically, socially, and physically. Mentoring programs provide one-on-one tutoring and positive role models. Mentoring programs are designed to

support students' self-esteem, behavior choices, character, and academic success. Service Learning and Big Brother/Big Sister programs utilize high school students who assist in the classrooms weekly. Kid's Hope is a national mentoring program in which our school pairs a dedicated adult from a local church with a child in need. The mentors spend quality time, one-on-one, with students who need positive adult role models. Paws Up Reading is a national program that uses trained therapy dogs to improve the literacy skills of children. Backpack Blessings is a volunteer-based, donation-driven organization that provides bags of food to students each week.

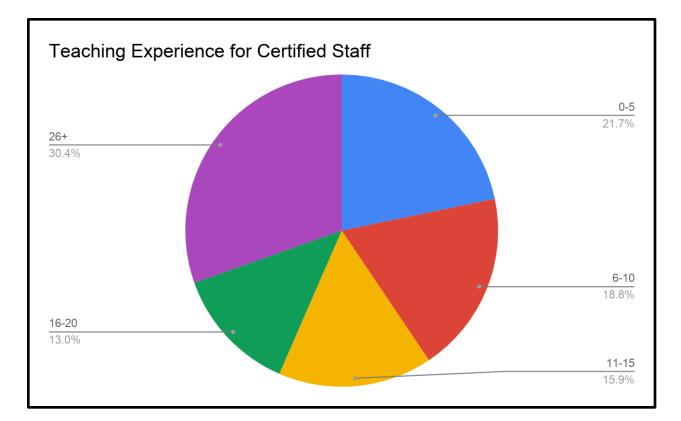
Our school uses a variety of methods to effectively communicate with all stakeholders in a timely and continuous manner. Bethel Bulletin and Calendar News are school-wide PTA publications routinely distributed to families. They include details about upcoming events, contact information for the school, and times for all school activities. In addition, parents and community members can receive the weekly E-News, an electronic newsletter. Located at the front of the school, an electronic marquee displays upcoming activities, opportunities, and student/faculty recognition. Classroom newsletters are also sent home and accessible through teacher's websites. Our school also utilizes social media, such as Facebook, Instagram, and Twitter, to communicate with the community. On Mondays, a phone blast is sent to parents, communicating all the events happening within our school that week. Parents can also download the Bethel app, provided by PTA, to find pertinent information.

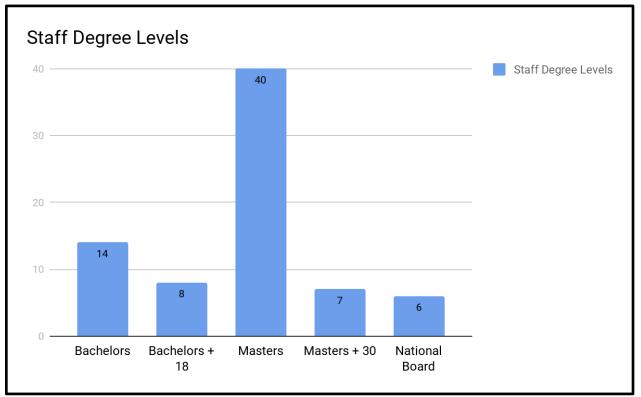
Our school website provides an extensive source of information for students, parents, and the community. Information is included regarding current school announcements, special recognitions, school newsletters, PTA and SIC information, school calendar, and a link to our Facebook page.

Active community involvement and strong parental support are essential to our school's mission of providing "a nurturing environment which encourages students to be productive citizens." Local businesses provide financial support. Community speakers present "Lunch and Learn" parenting workshops through our guidance department. Workshop topics include study skills, Internet Safety, and middle school registration. Through Junior Achievement, local business partners provide students an understanding of our world through consumer awareness. The Kiawanis Club of Greenville provides our Terrific Kid program. This program recognizes students who are responsible, respectful, and studious. We are fortunate to work alongside a supportive community to benefit our school.

#### **School Personnel**

Our staff consists of forty-two classroom teachers. We have six related arts teachers, three of those are full time and three that are part time. There is a STEAM lab teacher who serves third, fourth, and fifth grade students. Our special education department consists of three resource teachers, two speech teachers, and two self-contained classes that serves students with neurological and developmental disorders. Other support staff includes a gifted and talented teacher, a reading specialist, a full time and a part time reading interventionist, instructional coach, instructional technology specialist, two guidance counselors, an ESOL teacher, and a media specialist.



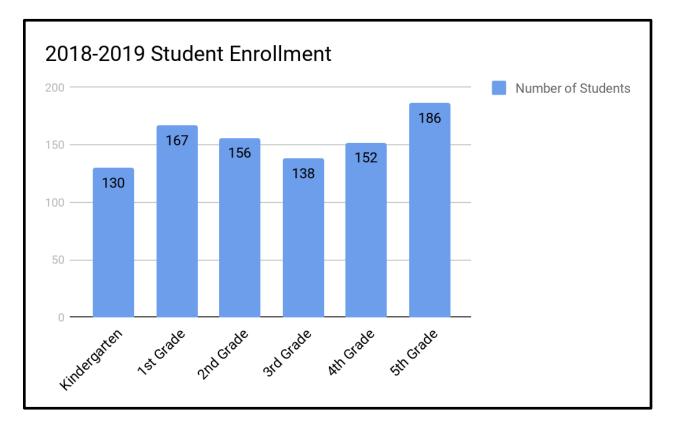


All of our teachers are highly qualified in the area in which they teach. We have 68% of our staff members that hold advanced degrees, and there are six teachers that have received National Board Certification.

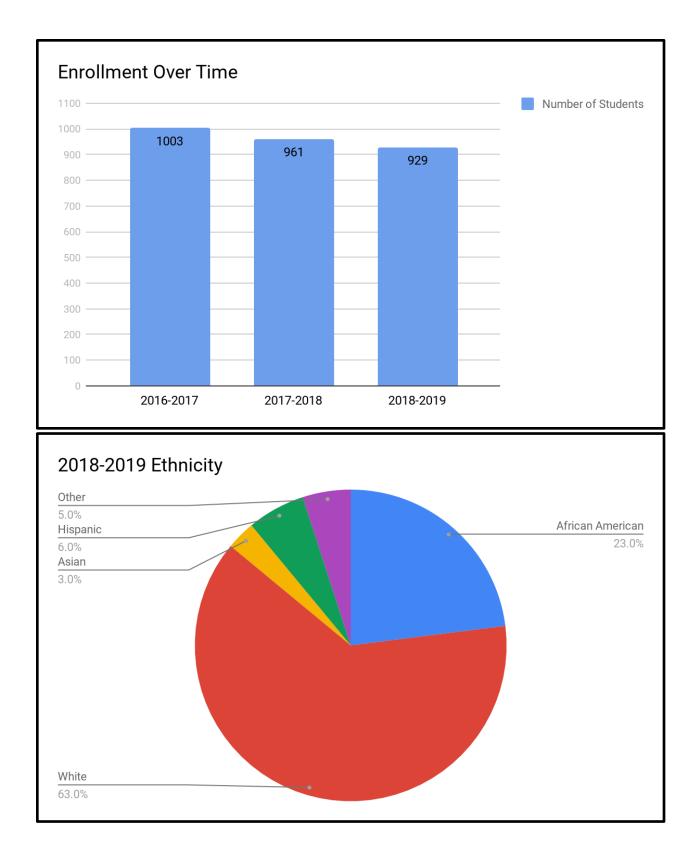
Teacher Attendance		
2017-2018	92.8	
2016-2017	92.7	
2015-2016	94.5	

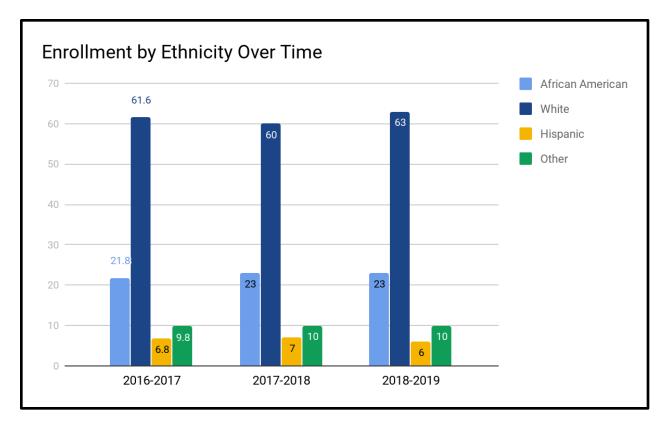
Additional personnel include four office personnel, two school nurses, a plant engineer, four custodians, ten paraprofessionals, media center clerk, cafeteria manager, and eight food services workers. We have an extended day program with a director and thirteen staff members. Nine bus drivers (two special education) provide transportation services to our students. Other district personnel, such as the school psychologist and physical and occupational therapists serve as support to the instructional program and are available to assist in meeting the needs of the Bethel Elementary population.

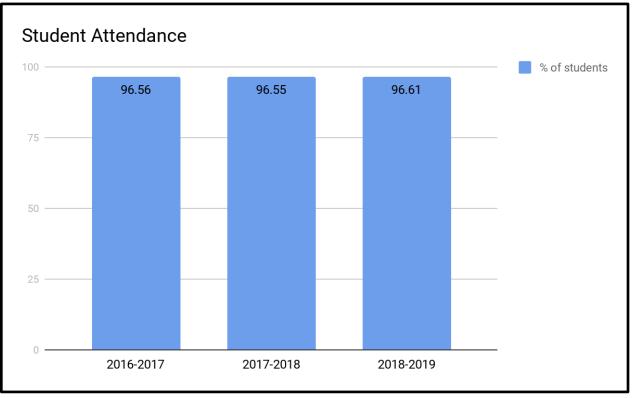
Teachers have received grants totaling \$3,900.00 to enhance instruction in their classrooms. The grants were used to purchase books, technology, and to advertise art education in South Carolina.

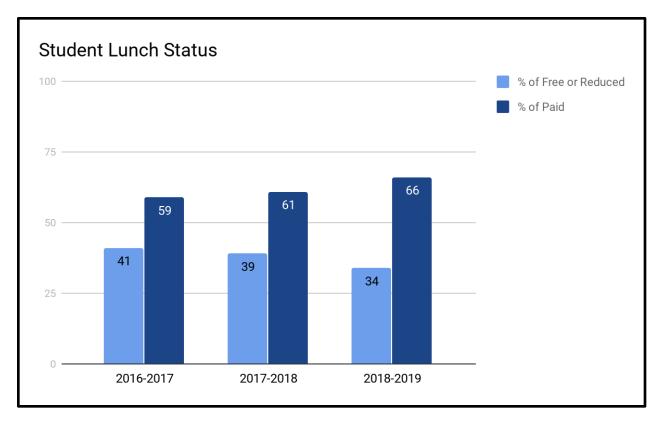


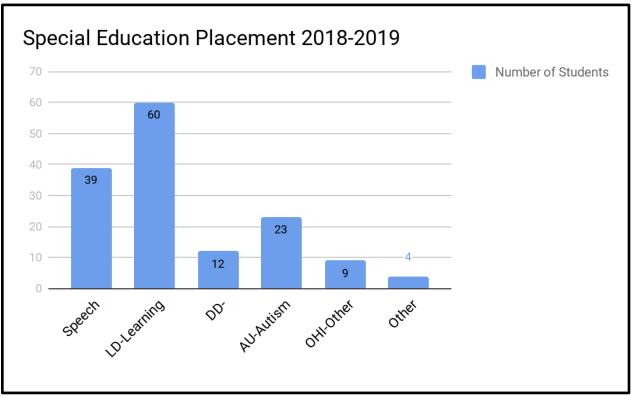
#### **Student Population**

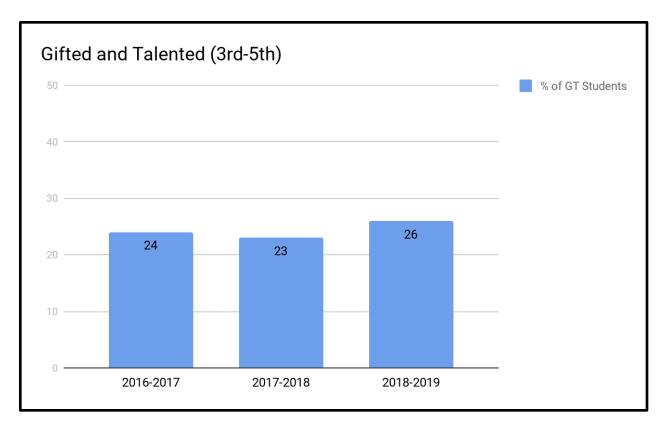












#### Academic and Behavior Programs

The core curriculum provides rigorous learning activities in the areas of reading, math, science, and social studies. Essential learning is facilitated through the use of the South Carolina College and Career Ready Standards and correlating support documents, district-developed units of study, and supportive instructional materials. Twenty-first century learning skills are reinforced through student use of the media center, STEAM lab, and available technology.

A Balanced Literacy Model is used to provide instruction in Guided Reading, Independent Reading, and Word Study. Approximately two hours of instruction is allocated to the Balanced Literacy model each day. The Leveled Library, along with the Houghton Mifflin Harcourt Basal Reading Series, is used to support the curriculum and the development of strategic readers. Teachers benchmark students in the fall to determine their instructional and independent reading levels. Groups are then formed to provide small group guided reading instruction focused on each student's level.

Writing is the tie that binds the curriculum and is integrated throughout other subject areas. The writing process is used to guide students from brainstorming to a published piece. Student work is published in many ways through individual or student created books, class displays, and as a part of local and state contests. Lucy Calkins Units of Study are utilized to enhance writing instruction and support student responses to district writing prompts that focus on specific types of writing - opinion, narrative, and informational.

Our mathematics program is academically challenging. It is active, relevant, and integrated with other curriculum areas. The Houghton Mifflin Mathematics series is used in all grades to support the curriculum. Approximately one hour is scheduled for math each day. Students capitalize on previously learned knowledge, focusing on building number sense, basic numeric operations, algebraic concepts, geometric patterns and relationships, measurement, logical

reasoning, probability, and statistics. Our instruction emphasizes problem-solving and hands-on strategies, which allow students the opportunity to make connections between classroom learning and real-life experiences. Daily Oral Math and Core Bites are warm-up activities used to spiral the curriculum. Hands-On Equations are used with our gifted and talented students as an introduction to algebra.

A wide variety of instructional materials are utilized to support the science curriculum. Teachers channel student interests into inquiry-based lessons addressing physical science, earth science, and life science. The Pearson series is used in all grades. District science kits are incorporated to provide a more hands-on approach to science. Students are encouraged to showcase their knowledge of science through participation in our Science Fair. Teachers supplement science instruction through field trips to Roper Mountain Science Center, The Children's Museum of the Upstate, Riverbanks Zoo, Paris Mountain, Lake Conestee, and Cedar Falls Park.

The social studies curriculum integrates research, writing, and presentation skills as students are introduced to various aspects of our physical and social world. Teachers utilize the South Carolina standards, state support documents, and district curriculum guides to drive instruction. Student created interactive notebooks are a valuable tool used to facilitate the social studies curriculum. The Pearson textbook is a resource used by teachers as a supplemental material. Various publications, such as Social Studies Weekly, provide additional curriculum resources. Our fifth grade students participate in real-life learning experiences such as Hooverville and Immigration Day. The curriculum is also supplemented through the integration of novels and field trips to Columbia, Charleston, Atlanta, and Washington, DC. The amount of time allocated for both science and social studies instruction varies by grade level due to integration into other subjects through thematic units.

We implement an array of support services to address students performing above and below grade level. We provide services for English Language Learners through a pull-out program designed to assist them with overcoming language barriers. Students in kindergarten through second grade who read significantly below grade level participate in a Response to Intervention (RtI) program. Students in RtI receive 30 minutes of supplemental instruction daily in a small group setting that supports core classroom instruction. Kindergarten teachers use the Sounds and Motion program to increase student learning. Gifted and talented students receive enrichment in all academic areas. These programs are data driven in order to identify the needs and best placements for students.

#### **Counseling and Other Student Support Services**

Our counseling staff provides a high level of support services for students at Bethel. Such services include school-wide character education, parent education, classroom instruction, and small group and individual counseling. Our guidance counselors provide classroom and small group instruction in study skills.

#### **School Initiatives**

Since 1997, multiage has been an innovative option to consider in lieu of a traditional classroom setting. Our Primary Multiage classroom consists of a combination of first and second graders, while our Intermediate Multiage classroom has third and fourth grade students. Admittance to the multiage program involves an application process and selection by lottery. Thematic projects, literature circles, and cooperative learning centers are incorporated based on

curriculum standards. Assessment is often times open-ended and respects differences in learning abilities, as well as levels.

Recently, Bethel has promoted a healthier school climate for students and employees. A team of staff members received training for CATCH (Coordinated Approach to Child Health). Strategies are implemented to support the CATCH program. A new Culinary Creations Menu was adopted in the cafeteria and students are encouraged to take advantage of the healthier options. Teachers infuse movement into their daily instruction. The PTA assists in our efforts by encouraging parents to provide healthier food options during class parties and student incentives. As a result our school has received numerous awards: American Heart Association's Fit-Friendly Worksite Gold Achievement and Greenville County Elementary Healthy School of the Year Award. Along with the Healthy School Award, we received \$1,250.00 to be used toward future wellness initiatives.

#### **Enrichment Programs**

Bethel offers many programs to enhance the educational experiences of all students. Among those offered are art, music, physical education, clubs, Lego Blast, strings, chorus, and Challenge. These programs play an integral part in students' growth and development and are based on state and national standards. Kindergarten students receive 30 minutes of instruction while first through fifth grade students receive 45 minutes of instruction in related arts three times a week.

In music, students participate in a variety of skills including singing, playing instruments, dancing, composing, improvising, and listening to music. These skills are not only important in allowing all students to be lifelong consumers of music but also in their education beyond the music classroom. Music can often help students remember facts in their academic subjects. There is also a direct correlation between songs and historical events. Performance opportunities reinforce intrapersonal development of students' intelligence.

Additionally, students in fourth and fifth grade can participate in chorus. This ensemble meets weekly before school for 45 minutes. Cardinal Chorus performs concerts during the school year and for community events such as the all-district chorus and Rotary Night. Students in fourth and fifth grade are invited to participate in an after school strings program where they learn important note reading skills and how to play an instrument.

In visual arts, students study a variety of media including painting, mixed media, collage, printmaking and sculpture. Students understand an assortment of materials can be used for self-expression and that sculpture can be created for multiple purposes. Art allows students the opportunity to express themselves, be creative, and solve problems. Students make natural connections between the visual arts and other areas of the curriculum. They learn about art history and their connection to historical events.

Our physical education program is critical for children to develop fundamental motor skills. Motor skills strengthen social, cognitive and physical development, and increase the likelihood of participation in physical activity. While students are moving, they improve brain function, and as a result, classroom learning is enhanced. Classroom curriculum is integrated into physical education lessons whenever possible. In an effort to encourage physical activity and fitness, an Archery Club has been established for students in third through fifth grade. Annually, the related arts team showcase their programs for the students and parents with an "All Arts Night." This event is a culmination of what students have learned throughout the year. "All Arts Night" allows students and parents the experience of learning about the arts and how a meaningful arts curriculum positively impacts the lives of students. The Principal's Art Gallery is also revealed showcasing selected artwork from students in all grades. Students in strings and chorus perform during event. The art teachers showcase the student's artwork in the hallways and include a fun scavenger hunt.

All classes have access to four computer labs twice a week where they work on a variety of educational activities and websites. Students utilize Chromebooks to work on research and other assignments. The media center promotes technology with the use of iPads and Nooks. The media specialist and instructional technology teacher work with teachers and students to support creative ways to share their ideas and research through technology. Our computer lab manager gives an Internet safety presentation annually to all students. This presentation includes suggestions for being safe while using the Internet at school or home. On Tuesdays, we share Internet safety tips on the morning news.

Bethel's media center provides over 14,000 books to support students as they become lifelong readers and users of information. Primary grades visit the library once a week for 30 minutes which includes a lesson and book check-out. Intermediate grades visit the library biweekly. The media specialist collaborates on a flexible schedule with teachers on projects, research, and technology.

To develop effective communication skills, rising fifth grade students audition for the Bethel Broadcasting News Team. The media specialist sponsors the Bethel News Crew and the "Battle of the Books" team. The Scholastic Book Fair is held in the fall and spring.

In addition, students who demonstrate higher skills or aptitude need opportunities to grow and accelerate their learning. Challenge, the gifted and talented program, is designed to meet the needs of academically gifted and talented students. In order to qualify for the program, students must meet the state criteria in aptitude, achievement, and academic performance. This pull-out enrichment program encourages inquiry, flexibility, creativity, and critical thinking. Third grade students attend Challenge for 125 minutes each week. Fourth and fifth grade students attend for 200 minutes each week. The program currently serves 118 students at Bethel.

## **Mission and Beliefs**

#### **Mission**

The mission of Bethel Elementary School is to engage children in a nurturing learning environment and to provide a quality education.

#### <u>Beliefs</u>

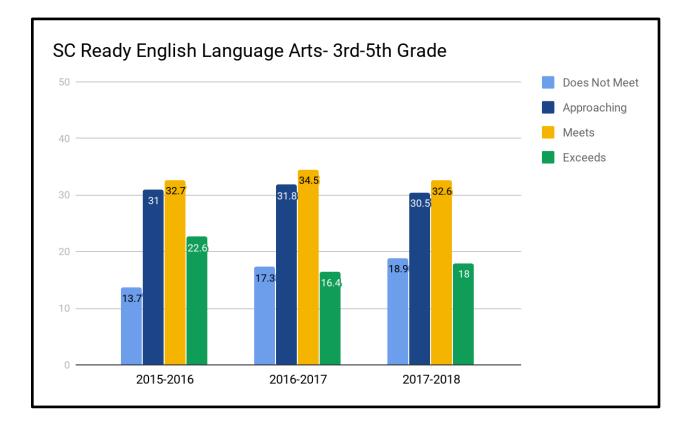
We believe that:

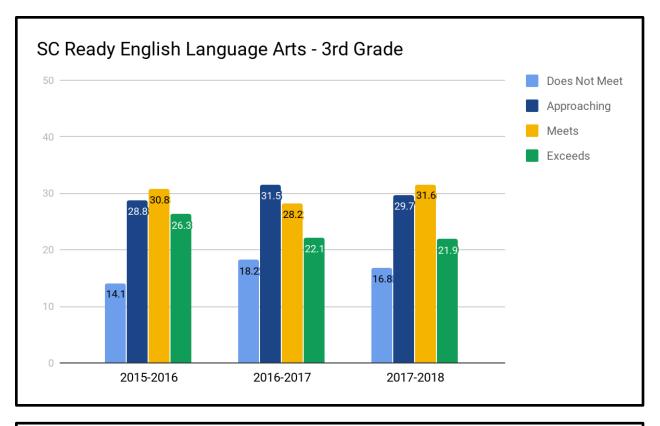
- Students achieve best in a safe and inviting environment where they are engaged in learning.
- Students must have highly competent and caring teachers, principals, and support staff.
- Students must have equitable and high-quality educational opportunities that evolve and change to reflect the world around them.
- A successful educational culture empowers students to communicate and collaborate effectively, solve problems competently, think critically and creatively, and act responsibly.
- A successful educational culture develops students who are empathetic, respectful, resilient, and act with integrity.
- Embracing diversity and inclusion leads to mutual respect and breaks down barriers.
- Education is the shared responsibility of students, home, school, business, and community.
- Curriculum and instruction must meet the needs of all students and prepare each student for success.
- Early reading and mathematical thinking are the foundations for educational success.
- Our educational organization prepares students to value learning and contribute to society, which has a lasting positive impact on our communities.

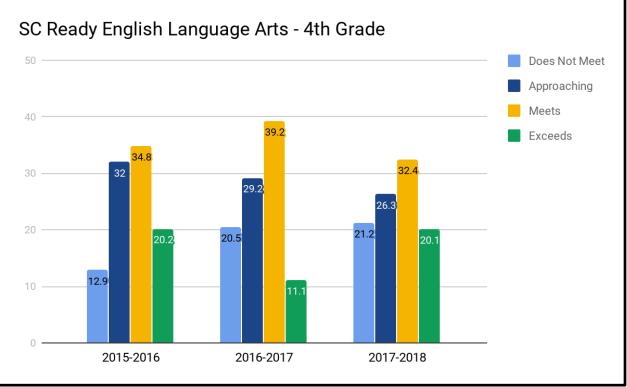
# Data Analysis and Needs Assessment

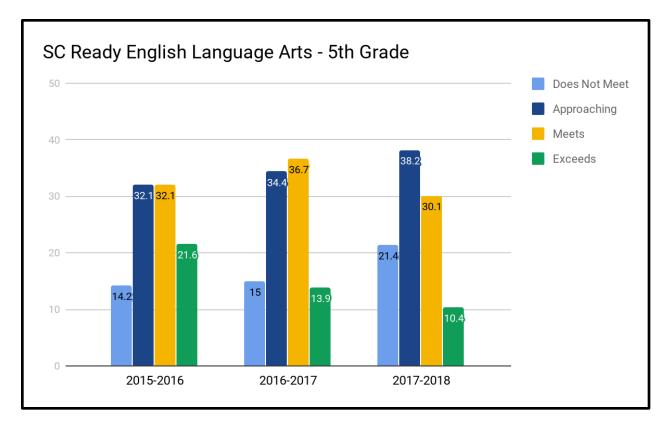
#### **Student Achievement Needs Assessment**

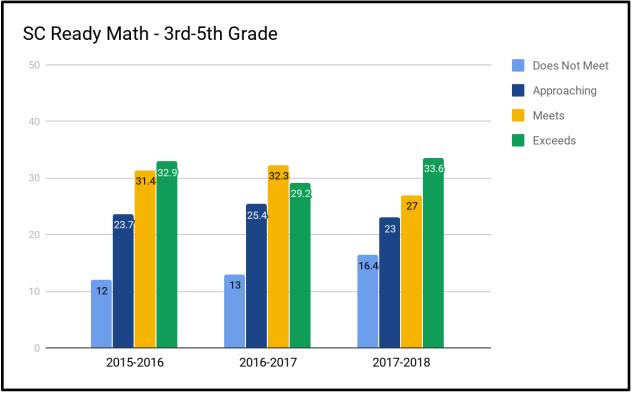
South Carolina College-and Career-Ready Assessment (SC READY) Grades 3-5 SC READY assessment was first administered during the 2015-2016 school year Data reflects percentage of students at each level.

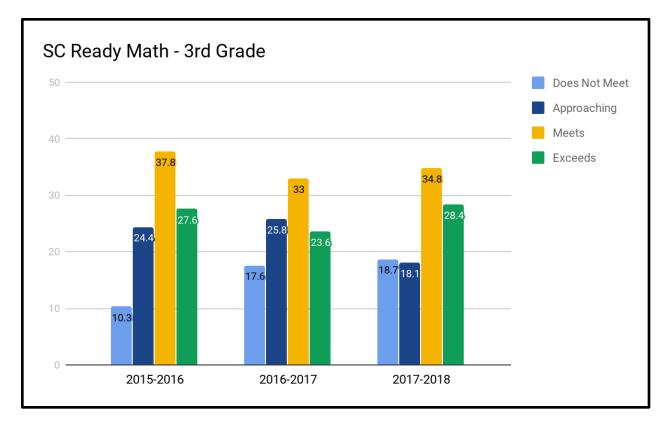


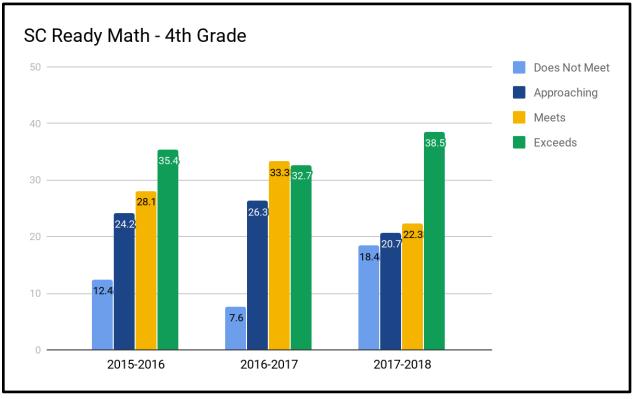


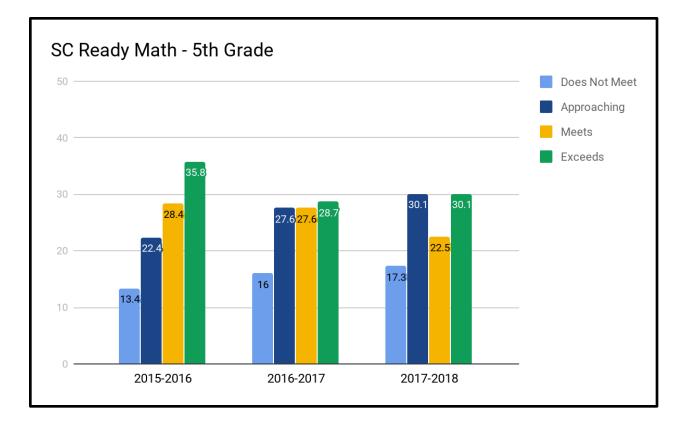










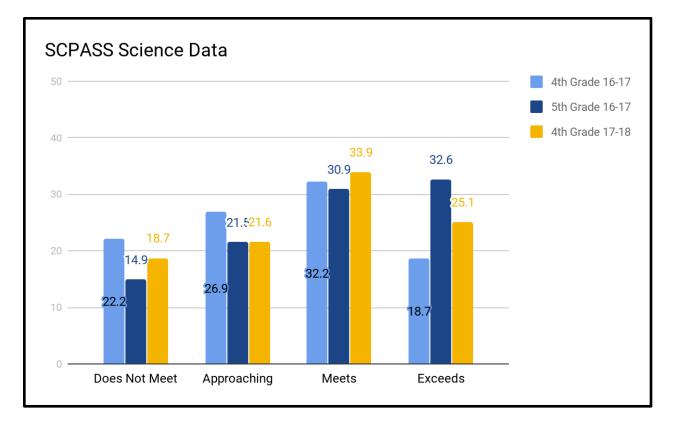


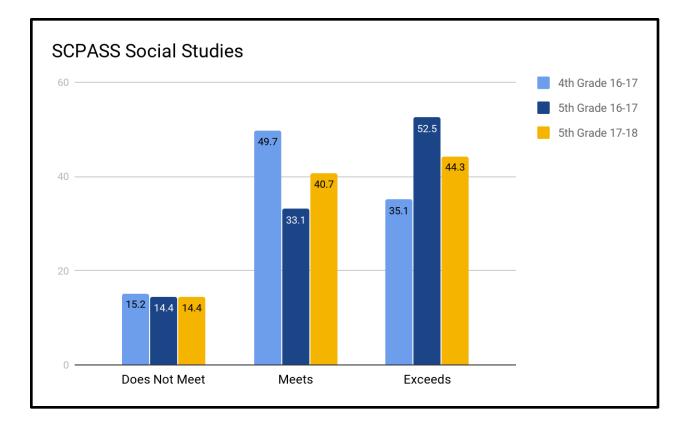
SC Ready Subgroup Data by Race % of Students Scoring Meets or Exceeds 2017-2018			
ELA Math			
Asian	62%	85%	
African American	25%	39%	
Hispanic	30%	41%	
Multiracial	32%	63%	
White	64%	70%	

SC Ready Subgroup Data by Gender % of Students Scoring Meets or Exceeds 2017-2018						
ELA Math						
Male 44% 64%						
Female	53%	54%				

SC Ready Subgroup Data by Students with Disabilities (SWD) % of Students Scoring Meets or Exceeds 2016-2017						
ELA Math						
Non-SWD	54%	64%				
SWD 17% 28%						

SC Ready Subgroup Data by Limited English Proficiency (LEP) % of Students Scoring Meets or Exceeds 2016-2017						
ELA Math						
Non-LEP	52%	62%				
LEP	LEP 24% 35%					





SCPASS Subgroup Data by Race % of Students Scoring Meets or Exceeds 2017-2018						
Science Social Studies						
Asian	NA	NA				
African American	34%	67.4%				
Hispanic	40%	75%				
Multiracial NA NA						
White	72.3%	92.6%				

SC Ready Subgroup Data by Gender % of Students Scoring Meets or Exceeds 2017-2018						
Science Social Studies						
Male 58.8% 84%						
Female	57.6%	83.7%				

SCPASS Subgroup Data by Students with Disabilities (SWD) % of Students Scoring Meets or Exceeds 2017-2018							
	Science Social Studies						
Non-SWD	66.7%	89.9%					
SWD 13.8% 45.8%							

SCPASS Subgroup Data by Limited English Proficiency (LEP) % of Students Scoring Meets or Exceeds 2017-2018							
	Science Social Studies						
Non-LEP	60.5%	85.5%					
LEP	EP 40.9% 71.4%						

#### **Teacher and Administrator Quality**

Professional development is determined by student achievement, district initiatives, teacher evaluations, and staff surveys. Some offerings are required by the school and/or district, while others are optional in order to meet the needs of individual teachers. A professional development calendar is given to teachers indicating training opportunities offered at our school.

#### Bethel Elementary School-Wide Professional Development Plan 2018-2019

Principal: Nerissa Lewis Instructional Coach: Kim Brice Assistant Principal: Susan Skelton Technology Specialist: Shalonda Blakeney Assistant Principal: Carol Lynn McCuen Literacy Specialist: Mary Heaton

Date	Time	Title	Presenter	Description	Location	Audien ce	Point s
	July 2018						
7-09-18	9:00- 1:00	Summer "Skill" It	Sherrie Brookie Kim Brice	Teachers will participate in a series of professional development workshops including MasteryConnect, Organization, Google Classroom, iPad Implementation, A Day in the life of Balanced Literacy, and	Oakview Elementary	IC Teacher s	2-4

				Benchmarking,			
7-10-18	9:00- 1:00	Summer "Skill" It	Sherrie Brookie Kim Brice	Teachers will participate in a series of professional development workshops including MasteryConnect, Organization, Google Classroom, iPad Implementation, A Day in the life of Balanced Literacy, and Benchmarking,	Oakview Elementary	IC Teacher s	2-4
7-23-18	9:00- 1:00	Summer "Skill" It	Sherrie Brookie Kim Brice	Teachers will participate in a series of professional development workshops including MasteryConnect, Organization, Google Classroom, iPad Implementation, A Day in the life of Balanced Literacy, and Benchmarking,	Oakview Elementary	IC Teacher s	2-4
7-25-18	9:00- 1:00	Summer "Skill" It	Sherrie Brookie Kim Brice	Teachers will participate in a series of professional development workshops including MasteryConnect, Organization, Google Classroom, iPad Implementation, A Day in the life of Balanced Literacy, and Benchmarking,	Oakview Elementary	IC Teacher s	2-4
			Au	gust 2018			
8-1-18	8:30-2:30	Faculty Leadership Retreat	Nerissa Lewis	Faculty Council members discuss topics and make decisions that are pertinent to the success of the school.	Soby's	Teacher s	6
8-2-18	6 hours of credit online	Google Classroom Book Study	Kim Brice	Teachers will participate in an online book study to enhance the professional knowledge in the area of reading. Teachers read The Book Whisperer by Donalyn Miller.	Google Classroom	Teacher s	6
8-15-18	8:00-11:00	Phonics and Word Study for K5	Stacey Shamis	Kindergarten teachers will learn how to use the Fountas and Pinnell Phonics and Word Study kits provided by the district.	Media Center	K5 Teacher s	3
8-17-18	8:00-10:30	Power Teacher	Kim Brice	Teachers will set up their gradebooks for the new	Media Center	2-5, Related	No Poin

		Training		school year and learn the new features of PowerTeacherPro.		Arts Teacher s	S
8-22-18	3:00-4:00	IXL Training	Kim Brice and Shalonda Blakeney	Teachers will learn how to use IXL to provide students practice with reading and math skills.	Computer Labs	All Teacher s	1
8-29-18	3:00-4:00	Learning Targets	Kim Brice	Teachers will learn be able to identify the three C's of a learning target.	Cafeteria	All Teacher s	1
			Sept	ember 2018			
9-5-18	3:00-4:00	PLC's	ELA - Mary Heaton and Chelsea Stewart Math - Jant Gantt and Susan Arnold Science - Moriah Mullen SS - Nick King	Teachers will participate in PLC's focused on the four main academic areas. They will analyze data, investigate units of study, share best practices, and more.	Various Classrooms	All Teacher s	1
9-11-18	8:00-2:00 3rd: 8-10 4th: 10-12 5th: 12-2	Lucy Calkins Writing Training	Kim Brice	Teachers will learn the structure of Writing Workshop. Teacher will also delve into the first Narrative Writing Unit.	Kim Brice's Office	3-5 grade teachers	2 per sessi on
9-12-18	3:00-4:00	Faculty Leadership	Shannon Bennett and Jennifer Desing	Faculty Council members discuss topics and make decisions that are pertinent to the success of the school.	Conference Room	Grade Level Chairs	0
9-13-18	3:00-4:00	Quarters with Kim	Kim Brice	First year and new to Bethel teachers meet quarterly to discuss various topics to help everyone be successful. Topics discussed include PAS-T notebooks, how to use the GCS Curriculum Portal, how to locate resources and much more.	Kim Brice's Office	New Teacher s to Bethel and 1st Year Teacher s	1
9-17-18	8:00-12:00	Unpacking Math Standards with 5th Grade	Stephanie Burdette	Fifth grade teachers work with the district academics team to unpack the standards for upcoming math units.	Kim Brice's Office	5th Grade Teacher s	4
9-19-18	3:00-4:30	Faculty Meeting: Learning	Kim Brice, Susan Skelton, and Carol Lynn	Teachers will use the unit plans provided by the district to create their Learning	Cafeteria	All Teacher s	1-2

		Targets & Instruction al Protocol	McCuen	Targets for math. Teachers will also learn about the various components of the Instructional Protocol.			
9-21-18	8:00-12:00	Unpacking Math Standards with 4th Grade	Stephanie Burdette	Fourth grade teachers work with the district academics team to unpack the standards for upcoming math units.	Kim Brice's Office	4th Grade Teacher s	4
9-24-18	8:00-12:00	Unpacking Math Standards with 3rd Grade	Stephanie Burdette	Third grade teachers work with the district academics team to unpack the standards for upcoming math units.	Kim Brice's Office	3rd Grade Teacher s	4
9-26-18	3:00-4:30	TLC	Shalonda Blakeney, Kim Brice, Haley Cabaniss, Stephanie Williams, Mary Heaton, Wanda Lumsden, Susan Skelton, Carol Lynn McCuen	Teachers participate in a session focused on the word communication. Each teacher will create their One Word for the school year. Teachers then move to choice sessions on the following topics: Providing feedback to students, Balanced Literacy, Google Classroom, Growth Mindset, Communication with Parents, and Seesaw.	Various Classrooms	All Teacher s	1
9-27-18	8:00-2:00	Digital Leadership Corps Coaching	Frances Vereen- Dunbar	Teachers will work with the DLC coach to collaborate on technology integrated activities.	Various Classrooms	Hope Edlin, Jessica Acor, Haley Cabanis s, Shalond a Blakene y, Emily Briggs, Leslie Cribb	0
			Oct	tober 2018			
10-3-18	8:00-2:00	Digital Leadership Corps Coaching	Frances Vereen- Dunbar	Teachers will work with the DLC coach to collaborate on technology integrated activities.	Various Classrooms	Hope Edlin, Jessica Acor, Haley Cabanis	0

						s, Shalond a Blakene y, Emily Briggs, Leslie Cribb	
10-4-18	8:00-2:00	Digital Leadership Corps Cohort Meeting	Frances Vereen- Dunbar	Teachers will attend professional development that is designed to drive system transformation, build a culture of continuous improvement, support a shared leadership model, and maximize teacher impact on student learning.	Sara Collins Elementary	Hope Edlin, Jessica Acor, Haley Cabanis s, Shalond a Blakene y, Emily Briggs, Leslie Cribb	6
10-9-18	8:00-2:00 3rd: 8-10 4th: 10-12 5th: 12-2	Lucy Calkins Writing Training	Kim Brice	Teacher will delve into the Informational Writing Unit.	Kim Brice's Office	3-5 grade teachers	2 per sessi on
10-10-18	3:00-4:00	PLC's	ELA - Mary Heaton and Chelsea Stewart Math - Jant Gantt and Susan Arnold Science - Moriah Mullen SS - Nick King	Teachers will participate in PLC's focused on the four main academic areas. They will analyze data, investigate units of study, share best practices, and more.	Various Classrooms	All Teacher S	1
10-17-18	3:00-4:00	Faculty Leadership	Shannon Bennett and Jennifer Desing	Faculty Council members discuss topics and make decisions that are pertinent to the success of the school.	Conference Room	Grade Level Chairs	0
10-22-18	8:00-10:00	TLC	Shalonda Blakeney, Kim Brice, Stephanie Williams, Farrah Stephen, Nick King, Emily Briggs, Jill Tyner	Teachers participate in a session focused on the word collaboration. Teaches will listen to guest speaker Jed Dearybury. Teachers then move to choice sessions on the following topics: Making Assessments in Mastery Connect, Guided Reading	Various Classrooms	All Teacher s	2

				Groups, Shared Writing, Hyperdocs, Guided Math, and iMovies.			
10-22-18	K5: 10:00- 11:00 1st: 11:00- 12:00	Data Team Meetings	Kim Brice	Teachers will take a deep dive into their data. Teachers will track students progress with F&P, discuss math and reading common assessments.	Kim Brice's Office	K5 and 1st Grade Teacher s	1
10-24-18	3:00-4:30	Faculty Meeting: Learning Targets	Kim Brice and Shalonda Blakeney	Teachers will use the unit plans provided by the district to create their Learning Targets for math.	Cafeteria	All Teacher s	1-2
			Nove	ember 2018			
11-1-18	8:00-2:00	Digital Leadership Corps Coaching	Frances Vereen- Dunbar	Teachers will work with the DLC coach to collaborate on technology integrated activities.	Various Classrooms	Hope Edlin, Jessica Acor, Haley Cabanis s, Shalond a Blakene y, Emily Briggs, Leslie Cribb	0
11-7-18	3:00-4:00	PLC's	ELA - Mary Heaton and Chelsea Stewart Math - Jant Gantt and Susan Arnold Science - Moriah Mullen SS - Nick King	Teachers will participate in PLC's focused on the four main academic areas. They will analyze data, investigate units of study, share best practices, and more.	Various Classrooms	All Teacher s	1
11-13-18	8:00-2:00 3rd: 8-10 4th: 10-12 5th: 12-2	Lucy Calkins Writing Training	Kim Brice	Teacher will also delve into the Opinion Writing Unit.	Kim Brice's Office	3-5 grade teachers	2 per sessi on
11-14-18	3:00-4:00	Faculty Leadership	Shannon Bennett and Jennifer Desing	Faculty Council members discuss topics and make decisions that are pertinent to the success of the school.	Conference Room	Grade Level Chairs	0
11-15-18	3:00-4:00	Quarters	Kim Brice	First year and new to Bethel	Kim Brice's	New	1

		with Kim		teachers meet quarterly to discuss various topics to help everyone be successful. Topics discussed include PAS-T notebooks, how to use the GCS Curriculum Portal, how to locate resources and much more.	Office	Teacher s to Bethel and 1st Year Teacher s	
11-28-18	3:00-4:30	Faculty Meeting			Cafeteria	All Teacher s	1-2
11-29-18	2nd: 8:00- 11:15 3rd: 11:30-2:15	Data Team Meetings	Grade Level Leader	Teachers will take a deep dive into their data. Teachers will track students progress with F&P, discuss math and reading common assessments.	Kim Brice's Office	2nd and 3rd Grade Teacher s	3
11-30-18	4th: 8:00- 11:15 5th: 11:30-2:15	Data Team Meetings	Grade Level Leader	Teachers will take a deep dive into their data. Teachers will analyze Mastery Connect data and track student progress.	Kim Brice's Office	4th and 5th Grade Teacher s	3
			Dece	ember 2018			
12-3-18	8:00-2:00	Digital Leadership Corps Cohort Meeting	Frances Vereen- Dunbar	Teachers will attend professional development that is designed to drive system transformation, build a culture of continuous improvement, support a shared leadership model, and maximize teacher impact on student learning.	Greenbriar Elementary	Hope Edlin, Jessica Acor, Haley Cabanis s, Shalond a Blakene y, Emily Briggs, Leslie Cribb	6
12-5-18	3:00-4:00	Faculty Council	Shannon Bennett and Jennifer Desing	Faculty Council members discuss topics and make decisions that are pertinent to the success of the school.	Conference Room	Grade Level Chairs	0
12-10-18	8:00-2:00	Digital Leadership Corps Coaching	Frances Vereen- Dunbar	Teachers will work with the DLC coach to collaborate on technology integrated activities.	Various Classrooms	Hope Edlin, Jessica Acor, Haley	0

12-13-18	8:00-2:00	Digital	Frances	Teachers will work with the	Various	s, Shalond a Blakene y, Emily Briggs, Leslie Cribb Hope	0
		Leadership Corps Coaching	Vereen- Dunbar	DLC coach to collaborate on technology integrated activities.	Classrooms	Edlin, Jessica Acor, Haley Cabanis s, Shalond a Blakene y, Emily Briggs, Leslie Cribb	
			Jan	uary 2019			
1-9-19	3:00-4:00	PLC's	ELA - Mary Heaton and Chelsea Stewart Math - Jant Gantt and Susan Arnold Science - Moriah Mullen SS - Nick King	Teachers will participate in PLC's focused on the four main academic areas. They will analyze data, investigate units of study, share best practices, and more.	Various Classrooms	All Teacher s	1
1-11-19	8:00-12:00	Unpacking Math Standards with 3rd Grade	Stephanie Burdette	Third grade teachers work with the district academics team to unpack the standards for upcoming math units.	Kim Brice's Office	3rd Grade Teacher s	4
1-15-19	8:00-2:00	Digital Leadership Corps Coaching	Frances Vereen- Dunbar	Teachers will work with the DLC coach to collaborate on technology integrated activities.	Various Classrooms	Hope Edlin, Jessica Acor, Haley Cabanis s, Shalond a Blakene	0

						y, Emily Briggs, Leslie Cribb	
1-16-19	3:00-4:00	Faculty Leadership	Shannon Bennett and Jennifer Desing	Faculty Council members discuss topics and make decisions that are pertinent to the success of the school.	Conference Room	Grade Level Chairs	0
1-18-19	8:00-12:00	Unpacking Math Standards with 5th Grade	Stephanie Burdette	Fifth grade teachers work with the district academics team to unpack the standards for upcoming math units.	Kim Brice's Office	5th Grade Teacher s	4
1-18-19	K5: 1:30- 2:00 1st: 12:35- 1:20	Data Team Meetings	Kim Brice	Teachers will take a deep dive into their data. Teachers will track students progress with F&P, discuss math and reading common assessments.	Kim Brice's Office	K5 and 1st Grade Teacher s	1
1-22-19	8:00-12:00	Unpacking Math Standards with 4th Grade	Stephanie Burdette	Fourth grade teachers work with the district academics team to unpack the standards for upcoming math units.	Kim Brice's Office	4th Grade Teacher s	4
1-23-19	3:00-4:30	Faculty Meeting			Cafeteria	All Teacher s	1-2
1-24-19	8:00-2:00	Digital Leadership Corps Coaching	Frances Vereen- Dunbar	Teachers will work with the DLC coach to collaborate on technology integrated activities.	Various Classrooms	Hope Edlin, Jessica Acor, Haley Cabanis s, Shalond a Blakene y, Emily Briggs, Leslie Cribb	0
			Feb	ruary 2019			
2-6-19	3:00-4:00	PLC's	ELA - Mary Heaton and Chelsea Stewart	Teachers will participate in PLC's focused on the four main academic areas. They	Various Classrooms	All Teacher s	1

			Math - Jant Gantt and Susan Arnold Science - Moriah Mullen SS - Nick King	will analyze data, investigate units of study, share best practices, and more.			
2-8-19	4th: 8:00- 11:15 5th: 11:30-2:15	Data Team Meetings	Grade Level Leader	Teachers will take a deep dive into their data. Teachers will analyze Mastery Connect data and track student progress.	Kim Brice's Office	4th and 5th Grade Teacher s	3
2-13-19	2nd: 8:00- 11:15 3rd: 11:30-2:15	Data Team Meetings	Grade Level Leader	Teachers will take a deep dive into their data. Teachers will track students progress with F&P, discuss math and reading common assessments.	Kim Brice's Office	2nd and 3rd Grade Teacher s	3
2-13-19	3:00-4:00	Faculty Leadership	Shannon Bennett and Jennifer Desing	Faculty Council members discuss topics and make decisions that are pertinent to the success of the school.	Conference Room	Grade Level Chairs	0
2-14-19	3:00-4:00	Quarters with Kim	Kim Brice	First year and new to Bethel teachers meet quarterly to discuss various topics to help everyone be successful. Topics discussed include PAS-T notebooks, how to use the GCS Curriculum Portal, how to locate resources and much more.	Kim Brice's Office	New Teacher s to Bethel and 1st Year Teacher s	1
2-20-18	8:00-2:00	Digital Leadership Corps Cohort Meeting	Frances Vereen- Dunbar	Teachers will attend professional development that is designed to drive system transformation, build a culture of continuous improvement, support a shared leadership model, and maximize teacher impact on student learning.	Oakview Elementary	Hope Edlin, Jessica Acor, Haley Cabanis s, Shalond a Blakene y, Emily Briggs, Leslie Cribb	6
2-20-19	3:00-4:30	Faculty Meeting	Kim Brice, Susan Skelton, and Carol Lynn McCuen	Learning Targets	Cafeteria	All Teacher s	1-2

2-21-19	8:00-2:00	Digital Leadership Corps Coaching	Frances Vereen- Dunbar	Teachers will work with the DLC coach to collaborate on technology integrated activities.	Various Classrooms	Hope Edlin, Jessica Acor, Haley Cabanis s, Shalond a Blakene y, Emily Briggs, Leslie Cribb	0
2-27-19	3:00-4:30	TLC	Karla Goodman, Joe Whitham, Cynthia Hudson, Alana Vest, Sarah Meekins, Diana Dailey	Teachers participate in a session focused on the word creativity and choice. Teachers then move to choice sessions on the following topics:	Various Classrooms	All Teacher s	2
			Ma	arch 2019			
3-6-19	3:00-4:00	PLC's	ELA - Mary Heaton and Chelsea Stewart Math - Jant Gantt and Susan Arnold Science - Moriah Mullen SS - Nick King	Teachers will participate in PLC's focused on the four main academic areas. They will analyze data, investigate units of study, share best practices, and more.	Various Classrooms	All Teacher s	1
3-12-19	8:00-2:00	Digital Leadership Corps Coaching	Frances Vereen- Dunbar	Teachers will work with the DLC coach to collaborate on technology integrated activities.	Various Classrooms	Hope Edlin, Jessica Acor, Haley Cabanis s, Shalond a Blakene y, Emily Briggs, Leslie Cribb	0

		Leadership	Bennett and Jennifer Desing	discuss topics and make decisions that are pertinent to the success of the school.	Room	Level Chairs	
3-15-219	8:00-2:00	Digital Leadership Corps Coaching	Frances Vereen- Dunbar	Teachers will work with the DLC coach to collaborate on technology integrated activities.	Various Classrooms	Hope Edlin, Jessica Acor, Haley Cabanis s, Shalond a Blakene y, Emily Briggs, Leslie Cribb	0
3-20-19	3:00-4:30	Faculty Meeting			Cafeteria	All Teacher s	1-2
3-27-19	3:00-4:30	TLC		Teachers participate in a session focused on the word critical thinking. Teachers then move to choice sessions on the following topics:	Various Classrooms	All Teacher s	2
			A	pril 2019			
4-2-19	8:00-2:00	Digital Leadership Corps Cohort Meeting	Frances Vereen- Dunbar	Teachers will attend professional development that is designed to drive system transformation, build a culture of continuous improvement, support a shared leadership model, and maximize teacher impact on student learning.	Monarch Elementary	Hope Edlin, Jessica Acor, Haley Cabanis s, Shalond a Blakene y, Emily Briggs, Leslie Cribb	6
4-3-19	3:00-4:00	PLC's	ELA - Mary Heaton and Chelsea Stewart Math - Jant Gantt and Susan Arnold	Teachers will participate in PLC's focused on the four main academic areas. They will analyze data, investigate units of study, share best practices, and more.	Various Classrooms	All Teacher s	1

			Science -				
			Moriah Mullen SS - Nick King				
4-10-19	3:00-4:00	Faculty Leadership	Shannon Bennett and Jennifer Desing	Faculty Council members discuss topics and make decisions that are pertinent to the success of the school.	Conference Room	Grade Level Chairs	0
4-11-19	3:00-4:00	Quarters with Kim	Kim Brice	First year and new to Bethel teachers meet quarterly to discuss various topics to help everyone be successful. Topics discussed include PAS-T notebooks, how to use the GCS Curriculum Portal, how to locate resources and much more.	Kim Brice's Office	New Teacher s to Bethel and 1st Year Teacher s	1
4-18-19	8:00-2:00	Digital Leadership Corps Coaching	Frances Vereen- Dunbar	Teachers will work with the DLC coach to collaborate on technology integrated activities.	Various Classrooms	Hope Edlin, Jessica Acor, Haley Cabanis s, Shalond a Blakene y, Emily Briggs, Leslie Cribb	0
4-23-19	8:15-2:00	Data Teams	Grade Level Leaders	Teachers will take a deep dive into their data. Teachers will track students progress with F&P, discuss math and reading common assessments.	Kim Brice's Office	K5-5th Grade Teacher s	1
4-24-19	3:00-4:30	Faculty Meeting			Cafeteria	All Teacher s	1-2
			N	Iay 2019			
5-8-19	3:00-4:00	Faculty Leadership	Shannon Bennett and Jennifer Desing	Faculty Council members discuss topics and make decisions that are pertinent to the success of the school.	Conference Room	Grade Level Chairs	0
5-15-19	3:00-4:30	Faculty			Cafeteria	All	1-2

# School Climate Needs Assessment

# South Carolina Report Card Survey Results

Our school administers surveys to students, teachers, and parents for the yearly <u>School Report</u> <u>Card</u>. Below is a summary of the results from 2017-2018 survey.

Number of surveys returned (2017-2018)	Teachers 34 responded	Students* 180 responded	Parents* 52 responded
Percent satisfied with learning environment	100%	92.2%	92.3%
Percent satisfied with social and physical environment	100%	84%	90%
Percent satisfied with home-school relations	100%	84.6%	90%

\*Only students at the highest elementary school grade level and their parents were surveyed.

Parents, students, and teachers all reported high levels of satisfaction in all areas of the survey. After looking closely at the data for 2017-2018, the following statements had lower rates of satisfaction and could be viewed as challenges:

### Parents

My child's teachers tell me how I can help my child learn. (21.7% disagreed)

### Students

Bathrooms are kept clean. (39.9% disagreed)

Based on this data, strategies have been developed to address these areas of concern. The Action Plan that follows includes strategies that will be implemented.

#### AdvancED Climate and Culture Survey

Our school administered the **<u>AdvancED Survey</u>** to students. Below is a summary of the results from 2017-2018 survey.

Number of surveys returned (2017-2018)	Students (444 responded)
Percent of students describing their teacher as caring	88%
Percent of students report feeling afraid	4%
Percent of students report feeling lonely	8%
Percent of students report feeling angry	9%

Students reported high levels of satisfaction in all areas of the survey. After looking closely at the data for 2017-2018, the following statements had lower rates of satisfaction and could be viewed as challenges:

# Students

35% reported feeling bored at school 26% reported feeling supported at school

Based on this data, strategies have been developed to address these areas of concern. The Action Plan that follows includes strategies that will be implemented.

# Data Sources

- South Carolina State Department of Education School Report Card
- 17-18 AdvancED Survey Results

Performance Goal Area: Student Achievement* Teacher/Administrator Quality* School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1
Additional Goal Gifted and Talented: Other
PERFORMANCE GOAL: 1 The percentage of students scoring Meets Expectations and Exceeds Expectations on SC READY ELA will increase from 50.9% in 2016-17 to
<u>17.26%</u> in 2022-23.

Per SBE Regulation 43-261, measurable performance goals, written in five-year increments, shall be developed to address the major areas of discrepancy found in the needs assessment in key areas reported in the district and school report cards.

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INTERIM PERFORMANCE GOAL: The percentage of students scoring Meets Expectations and Exceeds Expectations on SC READY ELA will increase by 1.06% annually.

DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SC READY ELA SC READY test data file	<b>50.9%</b> Meets Expectations and Exceeds Expectations (2016-17)	School Projected Elementary 51.96	53.02	54.08	55.14	56.2	57.26
		School Actual Elementary 50.6					
SC READY ELA SC READY test data file	<b>49%</b> Meets Expectations and Exceeds Expectations (2016-17)	District Projected Elementary 52	52	55	58	61	64

District Actual Elementary 52		
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ACTION PLAN FOR STRATEGY #1:					EVALUATION
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1. Teachers will implement state standards in English Language Arts.	2018-2023	Teachers	\$0	NA	Lesson Plans
<ol> <li>Effectively use formative assessments to inform instruction at a rigorous level</li> </ol>	2018-2023	Teachers Instructional Coach	\$0	NA	Lesson Plans
<ol> <li>Implement Balanced Literacy Program with fidelity in grades K- 5.</li> </ol>	2018-2023	Teachers	\$0	NA	Lesson Plans Observations
<ol> <li>Teachers will attend workshops pertaining to balanced literacy (ELA) during Bethel and Oakview Summer Skill 'It educational camp for teachers.</li> </ol>	2018	Teachers	\$0-2,000	Local Funds	Portal Attendance Forms

AC	CTION PLAN FOR STRATEGY #1:		EVALUATION			
A	CTIVITY	TIMELINE (Start and End Dates)PERSON RESPONSIBLEESTIMATED COSTFUNDING SOURCE				INDICATORS OF IMPLEMENTATION
5.	Teachers will attend workshops in balanced literacy instruction, which will include, Fountas and Pinnell, district meetings, as well as workshops in the summer months at the district's Summer Institute.	2018-2023	Principal Teachers Instructional Coach	\$0-2,000	Local or District funds as available	Certificates of attendance Portal Attendance Reports
6.	Implement coaching cycles to improve common planning and instruction.	2018-2020	Instructional Coach	\$0	NA	Coaching Cycle Documentation
7.	Through the use of technology and information literacy, teachers will instruct students to work collaboratively using 21 <sup>st</sup> century skills in research/project based learning.	2018-2023	Instructional Coach Technology Specialist Media Specialist	\$0	NA	Lesson plans, Walk-Throughs Student work samples
8.	Offer parent workshops to assist parents in helping their children to learn to read.	2018-2023	Instructional Coach Reading Interventionist ELA Committee	NA	NA	Attendance Rosters Agenda
9.	Promote community reading and	2018-2023	Teachers	NA	NA	Participation Forms

ACTION PLAN FOR STRATEGY #1:					EVALUATION		
ACTIVITY	<b>TIMELINE</b> (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION		
writing contests such as, Reflections Writing, Summer Reading Program, etc.		Instructional Coach Media Specialist Literacy Specialist PTA					
10. Teachers will attend data team meetings to analyze class data from Mastery Connect Benchmark summaries in order to target student strength and growth areas and plan for individualized instruction.	2018-2023	Instructional Coach Administrators Teachers	NA	NA	Data Review Worksheet Lesson Plans		
11. Teachers will attend curriculum committee meetings to discuss balanced literacy instruction, share best practices, plan vertically, and analyze testing data.	2018-2023	Teachers Instructional Coach Administration	NA	NA	Curriculum Committee Minutes		
12. Provide professional learning opportunities to support teachers' development of learning targets and strategies that promote rigor.	2018-2020	Instructional Coach	NA	NA	Lesson Plans		

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ΑCTIVITY	<b>TIMELINE</b> (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
13. Continue to implement the One School, One Book program to promote reading throughout our school and community.	2018-2023	ELA Curriculum Committee	\$500	Local Funds	Lesson Plans

Performance Goal Area: Student Achievement*       Teacher/Administrator Quality*       School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*         required)       District Priority
<i>Gifted and Talented Requires</i> Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional <i>1 Academic Goal and Additional Goal</i> Gifted and Talented: Other
<b>PERFORMANCE GOAL: 2</b> The percentage of students scoring Meets Expectations and Exceeds Expectations on SC READY Math will increase from <u>61.5%</u> in 2016-17 to <u>64.32%</u> in 2022-23.

**INTERIM PERFORMANCE GOAL:** The percentage of students scoring Meets Expectations and Exceeds Expectations on SC READY Math will increase by <u>0.47%</u> annually.

DATA SOURCE(s):	AVERAGE BASELINE	2017-2018	2018–19	2019–20	2020–21	2021–22	2022–23
SC READY Math SC READY test data file	61.5% Meets Expectations and Exceeds Expectations (2016-17)	School Projected Elementary 61.97	62.44	62.91	63.38	63.85	64.32
		School Actual Elementary 60.7					
SC READY Math SC READY test data file	54% Meets Expectations and Exceeds Expectations (2016-17)	District Projected Elementary 57	57	60	63	66	69
		District Actual Elementary 60					

ACTION PLAN FOR STRATEGY #1:					EVALUATION
ACTIVITY	<b>TIMELINE</b> (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1. Teachers will implement state standards in Math.	2018-2023	Teachers	\$0	NA	Lesson Plans
2. Effectively use formative assessments to inform instruction at a rigorous level	2018-2023	Teachers Instructional Coach	\$0	NA	Lesson Plans
3. Provide professional learning opportunities to support teachers' development of learning targets and strategies that promote rigor	2018-2020	Instructional Coach	\$0	NA	Lesson Plans Portal Attendance Forms
4. Implement coaching cycles to improve common planning and instruction	2018-2020	Instructional Coach	\$0	NA	Coaching Cycle Documentation
5. Teachers will implement "IXL" math software in their classroom instruction and computer lab times to review and enhance math instruction.	2018-2023	Teachers	\$9,000	Local Funds	IXL Reports

ACTION PLAN FOR STRATEGY #1:						EVALUATION	
A	CTIVITY	TY TIMELINE (Start and End Dates)		ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION	
6.	Teachers will attend workshops pertaining to math instruction during the district's Summer Academy.	2018-2023	Teachers	\$0-2,000	Local Funds	Portal Attendance Forms	
7.	Teachers will attend workshops pertaining to math during Bethel's Summer Skill 'It educational camp for teachers.	2018-2023	Teachers	\$0-2,000	Local Funds	Portal Attendance Forms	
8.	Teachers will attend data team meetings to analyze class data from MasteryConnect Benchmark summaries in order to target student strength and growth areas and plan for individualized instruction.	2018-2023	Instructional Coach Administrators Teachers	NA	NA	Data Review Worksheet Lesson Plans	
9.	Teachers will attend curriculum committee meetings to discuss math instruction, share best practices, plan vertically, and analyze testing data.	2018-2023	Teachers Instructional Coach Administration	NA	NA	Curriculum Committee Minutes	
10	. Teachers will attend data team meetings to analyze class data from MasteryConnect Benchmark	2018-2023	Instructional Coach	NA	NA	Data Review Worksheet Lesson Plans	

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	<b>TIMELINE</b> (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
summaries in order to target student strength and growth areas and plan for individualized instruction.		Administrators Teachers			

Performance Goal Area: Student Achievement* Teacher/Administrator Quality* School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*
required) District Priority
Gifted and Talented: Academic Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1
Additional Goal Gifted and Talented: Other
PERFORMANCE GOAL: 3 The percentage of students scoring Meets Expectations and Exceeds Expectations on SCPASS Science will meet or exceed the state and federal
accountability standard annually from 2018-19 through 2022-23.
<b>INTERIM PERFORMANCE GOAL:</b> The percentage of students scoring Meets Expectations and Exceeds Expectations on SCPASS Science will increase by% annually.

DATA SOURCE(s):	AVERAGE BASELINE	2017-2018	2018–19	2019–20	2020–21	2021–22	2022–23
SCPASS Science SCPASS test data file	Baseline will be established in 2017- 18 Grade 4 only	School Projected Elementary	TBD	TBD	TBD	TBD	TBD
		School Actual Elementary 59.1					
SCPASS Science SCPASS test data file	Baseline will be established in 2017- 18 Grade 4 only	District Projected Elementary	63	66	69	72	75
		District Actual Elementary 60					

ACTION PLAN FOR STRATEGY #1:					EVALUATION
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1. Teachers will implement state standards in Science.	2018-2023	Teachers	\$0	NA	Lesson Plans
2. Serve students weekly in a STEAM lab environment to enhance process skills and experience real life scientific process skills.	2018-2023	STEAM lab instructor	\$5,000	Local Funds PTA Funds	STEAM teacher schedule
3. Continue to utilize science kits to enhance science instruction.	2018-2023	Teachers	\$0	District Funds	Lesson Plans
4. Teachers will attend curriculum committee meetings to discuss science instruction, share best practices, plan vertically, and analyze testing data.	2018-2023	Teachers Instructional Coach Administration	NA	NA	Curriculum Committee Minutes
5. Continue to implement a school Science Fair.	2018-2023	Science Committee	\$300	Local Funds	Science Fair Night

Performance Goal Area: Student Achievement* Teacher/Administrator Quality* School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*
required) District Priority
<i>Gifted and Talented Requires</i> Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional <i>1 Academic Goal and 1</i>
Additional Goal Gifted and Talented: Other
PERFORMANCE GOAL: 4 The percentage of students scoring Meets Expectations and Exceeds Expectations on SCPASS Social Studies will meet or exceed the state and
federal accountability standard from 2018-19 through 2022-23.
INTERIM PERFORMANCE GOAL: The percentage of students scoring Meets Expectations and Exceeds Expectations on SCPASS Social Studies will increase by%
annually.

DATA SOURCE(s):	AVERAGE BASELINE		2018–19	2019–20	2020–21	2021–22	2022–23
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017- 18 Grade 5 only	School Projected Elementary TBD	TBD	TBD	TBD	TBD	TBD
		School Actual Elementary 85					
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017- 18 Grade 5 only	District Projected Elementary	81	84	87	90	93
		District Actual Elementary 78					

ACTION PLAN FOR STRATEGY #1:		EVALUATION			
ACTIVITY	<b>TIMELINE</b> (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1. Teachers will implement state standards in Social Studies.	2018-2023	Teachers	\$0	NA	Lesson Plans
2. Teachers will attend curriculum committee meetings to discuss social studies, share best practices, plan vertically, and analyze testing data.	2018-2023	Teachers Instructional Coach Administration	NA	NA	Curriculum Committee Minutes
<ol> <li>Continue to offer field trips and special events related to social studies. (i.e. Hooverville, Immigration Day, Washington, DC field trip, etc.)</li> </ol>	2018-2023	Teachers	\$0-400	Local Funds/PTA Scholarships Field Trip Fees	Itineraries

Performance Goal Area: Student Achievement* Teacher/Administrator Quality* School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*
required) District Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1
Additional Goal Gifted and Talented: Other
PERFORMANCE GOAL: 5 Annually increase learning outcomes for traditionally underperforming student demographic groups across the performance goals as measured by
gap data for each standardized test (Hispanic – Hispanic/Latino, AA - Black/African-American, SWD - Disabled, LEP - Limited English Proficient, SIP - Students in Poverty).
INTERIM PERFORMANCE GOAL: Meet annual targets below.

DATA SOURCE(s):	AVERAGE BASELINE	2017-2018	2018–19	2019–20	2020–21	2021–22	2022–23
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations <b>42%</b> (2016-17) Annual Increase = <b>1.56</b>	Projected Hispanic 43.56	45.12	46.68	48.24	49.8	51.36
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations <b>42%</b> (2016-17) Annual Increase = <b>1.56</b>	Actual Hispanic 30					
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations <b>21%</b> (2016-17) Annual Increase = <b>2.72</b>	Projected AA 23.72	26.44	29.16	31.88	34.6	37.32
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations 21% (2016-17) Annual Increase = 2.72	Actual AA 25					

SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations 14% (2016-17) Annual Increase = 3.11	Projected SWD 17.11	20.22	23.33	26.44	29.55	32.66
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations 14% (2016-17) Annual Increase = 3.11	Actual SWD 17					
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations 23% (2016-17) Annual Increase = 2.61	Projected LEP 25.61	28.22	30.83	33.44	36.05	38.66
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations 23% (2016-17) Annual Increase = 2.61	Actual LEP 24					
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Projected SIP	TBD	TBD	TBD	TBD	TBD
SC READY ELA SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Actual SIP 35					
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations <b>46%</b> (2016-17) Annual Increase = <b>1.33</b>	Projected Hispanic 47.33	48.66	49.99	51.32	52.65	53.98

SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations 46% (2016-17) Annual Increase = 1.33	Actual Hispanic 41					
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations <b>35%</b> (2016-17) Annual Increase = <b>1.94</b>	Projected AA 36.94	38.88	40.82	42.76	44.7	46.64
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations <b>35%</b> (2016-17) Annual Increase = <b>1.94</b>	Actual AA 39					
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations 22% (2016-17) Annual Increase = 2.67	Projected SWD 24.67	27.34	30.01	32.68	35.35	38.02
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations <b>22%</b> (2016-17) Annual Increase = <b>2.67</b>	Actual SWD 28					
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations <b>32%</b> (2016-17) Annual Increase = <b>2.11</b>	Projected LEP 34.11	36.22	38.33	40.44	42.55	44.66
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations <b>32%</b> (2016-17) Annual Increase = <b>2.11</b>	Actual LEP 35					

SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Projected SIP	TBD	TBD	TBD	TBD	TBD
SC READY Math SC READY test data file	% Meets Expectations and Exceeds Expectations (2016-17) Annual Increase =	Actual SIP 46					
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 4 only	Projected Hispanic TBD	TBD	TBD	TBD	TBD	TBD
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 4 only	Actual Hispanic 40					
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 4 only	Projected AA TBD	TBD	TBD	TBD	TBD	TBD
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 4 only	Actual AA 34.1					
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 4 only	Projected SWD TBD	TBD	TBD	TBD	TBD	TBD

SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 4 only	Actual SWD 13.8					
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 4 only	Projected LEP	TBD	TBD	TBD	TBD	TBD
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 4 only	Actual LEP 40.9					
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 4 only	Projected SIP TBD	TBD	TBD	TBD	TBD	TBD
SCPASS Science SCPASS test data file	Baseline will be established in 2017-18 Grades 4 only	Actual SIP 43					
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grades 5 only	Projected Hispanic TBD	TBD	TBD	TBD	TBD	TBD
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grades 5 only	Actual Hispanic 75					

SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grades 5 only	Projected AA TBD	TBD	TBD	TBD	TBD	TBD
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grades 5 only	Actual AA 67.4					
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grades 5 only	Projected SWD TBD	TBD	TBD	TBD	TBD	TBD
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grades 5 only	Actual SWD 45.8					
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grades 5 only	Projected LEP TBD	TBD	TBD	TBD	TBD	TBD
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grades 5 only	Actual LEP 71.4					
SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grades 5 only	Projected SIP TBD	TBD	TBD	TBD	TBD	TBD

SCPASS Social Studies SCPASS test data file	Baseline will be established in 2017-18 Grades 5 only	Actual SIP 74.0						
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ACTION PLAN FOR STRATEGY #1:					EVALUATION	
ACTIVITY	<b>TIMELINE</b> (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION	
1. Provide support for implementing data driven reflective conversations to improve teaching practice.	2018-2023	Admin IC Specialists Teachers	\$0	NA	Evidence of data driven conversations from district and school meetings	
2. Implement Professional Learning Community support in schools	2018-2023	Admin IC	\$0	NA	Strong implementation of professional learning communities as evidenced by observations, lesson plans and Instructional Rounds	
3. Provide strategy and content support for teachers.	2018-2023	Admin IC Specialists	NA	NA	District and school- based professional development offerings that provide best practice strategies and content to	

ACTION PLAN FOR STRATEGY #1:					EVALUATION
ACTIVITY	<b>TIMELINE</b> (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
					teachers
4. Provide professional learning opportunities for instructional strategies for diverse learners.	2018-2023	Admin IC ESOL Teacher SpEd Teachers Specialists	NA	NA	Evidence of strategies for diverse learners being used in classrooms as indicated by classroom observations and Instructional Rounds Professional Development offerings on diverse learner strategies.
5. Schools will utilize GCSource data to identify school-wide trends and determine strategies to increase student performance among student groups.	2018-2020	Admin IC Teachers	NA	NA	Evidence of EWRS intervention logs and regular team meetings by the school-based EWRS team

Performance Goal Area: Student Achievement* Teacher/Administrator Quality* School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*							
required) District Priority							
Gifted and Talented: Academic Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1							
Additional Goal Gifted and Talented: Other							
<b>PERFORMANCE GOAL: 6</b> Annually increase the percentage of K-5 students reading on grade level as defined by Fountas and Pinnell, Fastbridge, MAP, and other measures.							
INTERIM PERFORMANCE GOAL: Meet annual targets below.							

DATA SOURCE(s):	AVERAGE BASELINE	2017-2018	2018–19	2019–20	2020–21	2021–22	2022–23
Fountas and Pinnell	Criterion Reference Measure	School Projected					
		School Actual	Baseline will be established in Spring 2019				
Fastbridge	Norm Reference Measure	School Projected					
		School Actual	Baseline will be established in Spring 2019				

MAP Winter Reading	% students with Winter Reading RIT at or above criteria for Scoring Meets Expectations or	School Projected	Grade 2% Grade 5%	Grade 2% Grade 5%	Grade 2% Grade 5%	Grade 2% Grade 5%	Grade 2% Grade 5%
South Carolina MAP Linking Study December 2016	$2^{nd}$ Grade criteria RIT = 189 $62^{nd}$ Percentile $5^{th}$ Grade criteria RIT=216 $66^{th}$ percentile	School Actual	Grade 2 - 47% Grade 5 - 41%				
Fountas and Pinnell	TBD	District Projected	TBD	TBD	TBD	TBD	TBD
		District Actual	Baseline will be established Spring 2019				
Fastbridge	TBD	District Projected	TBD	TBD	TBD	TBD	TBD
		District Actual	Baseline will be established Spring 2019				
МАР	TBD	District Projected		Grade 2 – 38% or above Grade 5 – 34% or above	Grade 2 – 38% or above Grade 5 – 34% or above	Grade 2 – 38% or above Grade 5 – 34% or above	Grade 2 – 38% or above Grade 5 – 34% or above

South Carolina MAP Linking Study December 2016	$2^{nd}$ Grade criteria RIT = 189 $62^{nd}$ Percentile $5^{th}$ Grade criteria RIT=216 $66^{th}$ percentile	District Actual	Grade 2 – 40% Grade 5 – 42%				
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ACTION PLAN FOR STRATEGY #1:					EVALUATION
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
<ol> <li>Implementation of a professional learning plan to support school leadership teams (administrators, instructional coach, literacy specialists, and literacy mentors) in building capacity for consistent implementation of all the GCS Balanced Literacy Framework. components</li> </ol>	2018-2023	Admin IC Literacy Specialist Literacy Mentors	\$0	n/a	Evidence of school- based trainings and implementation of GCS Frameworks for Literacy Lesson Plans Instructional Rounds PD Plan
2. Implement Balanced Literacy with fidelity across all schools.	2018-2023	Admin IC Literacy Specialist Literacy Mentors	\$0	n/a	Observations, anecdotal notes, and lesson plans. Instructional Observations and Instructional Rounds Increased number of students reading on grade level by 3 <sup>rd</sup> grade

ACTION PLAN FOR STRATEGY #1:					EVALUATION	
ACTIVITY	<b>TIMELINE</b> (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION	
3. Provide a framework for explicit and consistent instruction in language and word study (phonics and phonological awareness)	2018-2023	Admin IC Literacy Specialist Literacy Mentors	\$0	n/a	Observations, anecdotal notes, and lesson plans. Increased percentage of students scoring in the 60% and above in all categories on the FastBridge Assessments	
5. Coach teachers in instructional best practices using the district coaching framework	2018-2023	Admin Instructional Coach Literacy Coach Instructional Technology Specialist	\$0	NA	Consistent implementation of coaching events during a coaching cycle with grade level teams and reflective practices	
6. Utilize focused instructional rounds that engage teams of teachers and administrators in solving a problem of practice related to student learning.	2018-2023	Admin Instructional Coach Literacy Coach Instructional Technology	\$0	NA	Documentation of ongoing instructional rounds including implications for instructional growth	

ACTION PLAN FOR STRATEGY #1:					EVALUATION
ACTIVITY	TIMELINE (Start and End Dates)PERSON RESPONSIBLE		ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
		Specialist			
7. Support comprehension and effective communication through intentional planning and authentic use of vocabulary	2018-2023	Admin IC Literacy Specialist Classroom Teachers	\$0	NA	Classroom evidence of content vocabulary usage; lesson plans; assessments; classroom work as indicated by classroom observations and Instructional Rounds
8. Provide intentional support for consistently scheduled, sustained independent reading	2018-2023	Literacy Specialist Classroom Teachers	\$0	NA	Classroom libraries offer a wide selection of texts that reflect students' interests and needs. Teachers lead focused
					reading conferences and small group work. Students can articulate and demonstrate progress toward their

ACTION PLAN FOR STRATEGY #1:					EVALUATION
ACTIVITY	<b>TIMELINE</b> (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
					reading goal(s).
9. Scaffold student thinking through modeling, think alouds, and/or guided practice to support stamina, decision making, and understanding of content.	2018-2023	Admin IC Literacy Specialist Classroom Teachers	\$0	NA	Evidence of teacher modeling and think alouds Evidence of scaffolds for thinking including visuals, thought prompts, and question stems Students articulate and use scaffolds to answer questions and solve problems
10. Coach teachers in instructional best practices for Tier 2 and Tier 3 classroom interventions	2019-2023	Admin MTSS Coordinator SpEd Teachers ESOL Teachers	\$0	NA	Implementation of coaching events with grade level teams and reflective practices. Evidence of Tier 2 and Tier 3 interventions

ACTION PLAN FOR STRATEGY #1:					EVALUATION	
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION	
		Classroom Teachers IC			within classrooms as noted by observations and Instructional Rounds	
11.Implement the MTSS framework and intervention guidelines with fidelity	2019-2020	Admin MTSS Coordinator SpEd Teachers ESOL Teachers Classroom Teachers IC	\$0	NA	Formative and summative assessments to inform about the focus, duration, and effectiveness or the intervention.	
12.Track pull-out interventions with students to ensure fidelity of implementation	2019-2023	Admin MTSS Coordinator SpEd Teachers ESOL Teachers Classroom Teachers	\$0	NA	Evidence of interventions by students including duration of intervention and specific intervention implemented	

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	<b>TIMELINE</b> (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
		IC			

Performance Goal Area: Student Achievement* Teacher/Administrator Quality* School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*						
required) District Priority						
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional						
<i>1 Academic Goal and 1 Additional Goal</i> Gifted and Talented: Other						
<b>PERFORMANCE GOAL: 1 The</b> school will have qualified, diverse teachers (gender and ethnicity) by 2023.						
INTERIM PERFORMANCE GOAL: Meet annual targets below.						

DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
Employment report	Baseline will be established at the end of the 2018-19 school year	School Projected	TBD	TBD	TBD	TBD	TBD
		School Actual					
Employment report	Baseline will be established at the end of the 2018-19 school year	District Projected	TBD	TBD	TBD	TBD	TBD
		District Actual					

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1.					
2.					
3.					

Performance Goal Area: Student Achievement* Teacher/Administrator Quality*
required) District Priority
Gifted and Talented: Academic Goal and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1
Additional Goal Gifted and Talented: Other
PERFORMANCE GOAL: 1 Achieve and maintain a rate of 90% among parents, students, and teachers who agree or strongly agree that they feel safe during the school day on
the South Carolina Department of Education Survey.
INTERIM PERFORMANCE GOAL: Meet annual targets below.
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DATA SOURCE(s):	AVERAGE BASELINE	2017-2018	2018–19	2019–20	2020–21	2021–22	2022–23
SDE School Report Card Survey	98.8	School Projected Students	≥90	≥90	≥90	≥90	≥ 90
		School Actual Students					
	100	School Projected Teachers	≥90	≥90	≥90	≥90	≥ 90
		School Actual Teachers 100					

	98.6	School Projected Parents	≥90	≥90	≥90	≥90	≥ 90
		School Actual Parents 90.4					
SDE School Report Card Survey	92	District Projected Students	≥ 90	≥90	≥ 90	≥ 90	≥ 90
		District Actual Students 86					
	98	District Projected Teachers	≥90	≥ 90	≥90	≥90	≥ 90
		District Actual Teachers 97					
	91	District Projected Parents	≥ 90	≥ 90	≥ 90	≥90	≥ 90

District Actual Parents 88		
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ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1. Communicate clearly and effectively with all stakeholders the school-wide emergency plan.	2018-2023	Administration	\$0	NA	
2. Take a proactive approach by periodically pushing out information about the safety measures that we take at school.	2018-2023	Administration	\$0	NA	
3. Continue to utilize social media, tip lines, phone blasts and media outlets to encourage parents, students, teachers and community members to report any concerns or issues.	2018-2023	Administration	\$0	NA	
4. Continued use of the Level I and Level II background checks.	2018-2023				

Performance Goal Area:         Stude           required)         District Priority		School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*				
Gifted and Talented Requires		ented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1				
<b>PERFORMANCE GOAL: 2</b> Th 1% of the total student population.		percentage of students recommended for expulsion each year is maintained at less than				
<b>PERFORMANCE GOAL: 3</b> The school will continue to contribute to a safe school environment and positively impact student behavior as indicated by an annual expulsion rate of less than .07 %.						

**INTERIM PERFORMANCE GOAL:** Meet annual targets below.

## Percent Recommended for Expulsion

DATA SOURCE(s):	AVERAGE BASELINE		2018–19	2019–20	2020–21	2021–22	2022–23
ESSA Federal Accountability and SDE School Report Card	(2016-17) NA	School Projected NA	≤1.0	≤1.0	≤1.0	≤1.0	≤1.0
		School Actual NA					
ESSA Federal Accountability and SDE School Report Card	(2016-17) <b>0.7</b>	District Projected	≤1.0	≤1.0	≤1.0	≤1.0	≤1.0

	District Actual 0.8			

## Annual Expulsion Rate

DATA SOURCE(s):	AVERAGE BASELINE		2018–19	2019–20	2020–21	2021–22	2022–23
ESSA Federal Accountability and SDE School Report Card	(2016-17) NA	School Projected NA	NA	NA	NA	NA	NA
		School Actual NA	NA	NA	NA	NA	NA
ESSA Federal Accountability and SDE School Report Card	(2016-17)	District Projected	≤.07	≤.07	≤.07	≤.07	≤.07
		District Actual					

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	<b>TIMELINE</b> (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1.					
2.					
3.					

Performance Goal Area: Student Achievement* Teacher/Administrator Quality*	nate (Parent Involvement, Safe and Healthy Schools, etc.)* (*
required) District Priority	
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gi	fted and Talented: Social and Emotional
<i>1 Academic Goal and 1 Additional Goal</i> Gifted and Talented: Other	
PERFORMANCE GOAL: 4 The school will demonstrate a caring environment as indicated by an increase in	the percent of elementary students who describe their teacher as
caring on the AdvancED Culture and Climate Survey.	
<b>INTERIM PERFORMANCE GOAL:</b> Meet annual targets below.	

DATA SOURCE(s):	AVERAGE BASELINE		2018–19	2019–20	2020–21	2021–22	2022–23
AdvancED Culture & Climate Surveys	88	School Projected 90	90	90	90	90	90
		School Actual					
AdvancED Culture & Climate Surveys	89	District Projected	90	90	90	90	90
		District Actual					

ACTION PLAN FOR STRATEGY #1:		EVALUATION			
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1. Expand mentoring program for students	2018-2023				
2. Enhance professional development to increase staff awareness and understanding of community being served	2018-2023				
3. Establish protocols among all adults to communicate positively with students (Capturing Kids Heart, RAMP, PBIS, Leader In Me)	2018-2023				
4. Provide opportunities for support staff to be inclusive in school culture.	2018-2023				

Performance Goal Area: Student Achievement* Teacher/Administrator Quality*	School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*
required) District Priority	
<i>Gifted and Talented Requires</i> Gifted and Talented: Academic Gifted and Talented: <i>I Academic Goal and I Additional Goal</i> Gifted and Talented: Other	Artistic Gifted and Talented: Social and Emotional
PERFORMANCE GOAL: 5 Achieve and maintain a student attendance rate of 95% or higher.	
<b>INTERIM PERFORMANCE GOAL:</b> Maintain an annual student attendance rate of 95% or h	igher.

DATA SOURCE(s):	AVERAGE BASELINE	2017-2018	2018–19	2019–20	2020–21	2021–22	2022–23
ESSA Federal Accountability and SDE School Report Card	(2016-17) <b>96.56</b>	School Projected 95%	95%	95%	95%	95%	95%
		School Actual 96.61					
	(2016-17) 95	District Projected	95	95	95	95	95
		District Actual					

ACTION PLAN FOR STRATEGY #1:		EVALUATION			
ACTIVITY	<b>TIMELINE</b> (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1. Consistently monitor attendance trends	2018-2023				
2. Establish protocol for personal (via email, phone calls) contact to absent students	2018-2023				
<ol> <li>Use data from GC Source, teacher/staff, and parent referrals to identify at-risk students</li> </ol>	2018-2023				
4. Promote attendance with students and parents as an important component of school success	2018-2023				
5. Improve school-level interventions related to attendance	2018-2023				
6. Increase staff awareness and understanding of the community served by the school	2018-2023				
<ol> <li>Use data from GC Source, teacher/staff, and parent referrals to identify at-risk students to provide</li> </ol>	2018-2023				

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
additional support					
8. Develop a "welcome packet" and student ambassadors program to guide students who enter a new school mid-year	2018-2023				

<b>Performance Goal Area:</b> Student Achievement* Teacher/Administrator Quality*	School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (*
required) District Priority	
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: A	Artistic Gifted and Talented: Social and Emotional
<i>1 Academic Goal and 1 Additional Goal</i> Gifted and Talented: Other	
PERFORMANCE GOAL: 6 The school will create and sustain an environment that supports m	ental and social/emotional health, as indicated by an annual decrease in the
percent of elementary students who, on the AdvancED Climate and Culture Survey, report feeling	afraid, lonely, or angry while they are at school.
<b>INTERIM PERFORMANCE GOAL:</b> Meet annual targets below.	

DATA SOURCE(s):	AVERAGE BASELINE	2017-2018	2018–19	2019–20	2020–21	2021–22	2022–23
AdvancED Culture & Climate Surveys	Afraid – <b>5%</b> Lonely – <b>10%</b> Angry – <b>8%</b>	School Projected	Afraid ≤ 5 Lonely ≤ 9 Angry ≤ 7	Afraid ≤ 5 Lonely ≤ 9 Angry ≤ 7	Afraid ≤5 Lonely ≤8 Angry ≤ 6	Afraid ≤ 5 Lonely ≤ 8 Angry ≤ 6	Afraid ≤5 Lonely ≤7 Angry ≤5
		School Actual Afraid – 4% Lonely – 8% Angry – 9%	Afraid 5≤ Lonely 9≤ Angry 6≤	Afraid ≤ Lonely ≤ Angry ≤	Afraid ≤ Lonely ≤ Angry ≤	Afraid ≤ Lonely ≤ Angry ≤	Afraid ≤ Lonely ≤ Angry ≤
AdvancED Culture & Climate Surveys	Afraid – 5% Lonely – 10% Angry – 8%	District Projected	Afraid ≤ 5 Lonely ≤ 9 Angry ≤ 7	Afraid ≤ 5 Lonely ≤ 9 Angry ≤ 7	Afraid ≤ 5 Lonely ≤ 8 Angry ≤ 6	Afraid ≤ 5 Lonely ≤ 8 Angry ≤ 6	Afraid ≤5 Lonely ≤ 7 Angry ≤ 5
		District Actual	Afraid ≤ Lonely ≤ Angry ≤	Afraid ≤ Lonely ≤ Angry ≤			

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1. Collect data surrounding social- emotional needs through student surveys	2018-2023		\$0	NA	Surveys
<ol> <li>Implement relationship-building programs/strategies in schools (e. PBIS, Capturing Kids' Hearts, Compassionate Schools, Love and Logic)</li> </ol>		Guidance Counselors	\$0	NA	Character Education Program (Seven Habits of Happy Kids)
3. Maintain a menu of support resources and provide to all guidance counselors and social workers	2018-2023	Guidance Counselors	\$0	NA	List of Support Services Protocols
4. Train staff and students on the anonymous reporting process	2018-2023	Admin	\$0	NA	Faculty Meeting Agenda
5. Educate students on appropriate v inappropriate behaviors and the impact of their choices	rs. 2018-2023	Guidance Counselors	\$0	NA	Guidance Lessons Character Programs